# SYNTEC CONSTRUCTION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES FINANCIAL REPORTING FOR THE YEAR ENED DECEMBER 31, 2021 AND REPORT OF INDEPENDENT'S AUDITOR

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A Member Firm of KLC Asian Network

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**Independent Auditor's Report** 

To the Shareholders of Syntec Construction Public Company Limited

Opinion

I have audited the consolidated and separate financial statement of Syntec Construction Public Company Limited and its

subsidiaries, which comprise the consolidated and separate statements of financial position as at December 31, 2021, and the

consolidated and separate statements of comprehensive income, changes in equity and cash flows for the year then ended,

and notes, including a summary of significant accounting policies.

In my opinion, the accompanying consolidated and separate financial statements present fairly, in all material respects, the

financial position of Syntec Construction Public Company Limited and its as at December 31, 2021, and its financial

performance and its cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

**Basis for Opinion** 

I conducted my audit in accordance with Thai Standard on Auditing, My responsibilities under those standards are further

described in the Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements section of

my report. I am independent of the Group and the Company in accordance with the Federation of Accounting Professions'

Code of Ethics for Professional Accountants together with the ethical requirements that are relevant to my audit of the

consolidated and separate financial statements, and I have fulfilled my other ethical responsibilities in accordance with these

requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

**Key Audit Matters** 

Key audit matters are those matters that, in my professional judgment, were of most significance in my audit of the

consolidated and separate financial statements of the current period. These matters were addressed in the context of my audit

of the consolidated and separate financial statements as a whole, and in forming my opinion thereon, and I do not provide a

separate opinion on these matters. I have determined the following matters to be investigated in order to communicate in my

reports.



#### Recognition of revenue from construction

The Company has operated construction business and recognized contract revenues based on the percentage of completion under contract. The percentage of completion is calculated by comparing the construction cost of the work completed up to the present with the estimated total construction cost including the additional and deductible work. The process of determining state of completion each project requires the management and project manager to apply significant judgement in considering carefully to estimate project cost for each project including the trend of changes in construction material price, labour, expenses relating to construction, the probability of construction work delayed, and barriers to construct which may cause the Company's burden. In 2021, the Group and the Company had contract revenues amounted to Baht 4,964.54 million (accounting for 93 percent and 98 percent, respectively of total revenues), contract costs amounted to Baht 4,405.24 million and Baht 4,405.24 million (accounting for 85 percent and 92 percent, respectively of total expenses), unbilled construction in progress amounted to Baht 702.01 million and Baht 702.01 million (net amount was 7 percent and 9 percent, respectively of total assets), and provisions such as the estimated costs of rectification in the period of guarantee work totaled to Baht 14.94 million and Baht 14.94 million (accounting for 0.40 percent and 0.91 percent, respectively of total liabilities). Therefore, key audit matter is the recognition of contract revenues by percentage of completion, estimate of total construction cost of each project to assessing percentage of completion of each project, the estimate of expected project losses from construction and other provisions. These transactions impact to the Group's and the Company's financial statements.

#### **Audit Responses**

- Understand the process of construction contracting, hiring subcontractors about a detail of contract, estimate of construction cost, estimate of rectification cost in the period of guarantee work, payment and process of accounting records, authorization including related internal control procedures
- · Review the design and implementation of such internal control procedures;
- Perform the operating effectiveness testing over the internal control procedures related to estimating construction costs,
   procurement of construction materials, payment of labor, and hiring cost of subcontractors, etc.



- · Perform substantive testing as follows:
  - Review the terms of construction contracts and variation order occurring during year;
  - Review the method used by the management to monitor and consider the reasonableness of the evaluation of state
    of completion, revision of estimating construction costs, estimation of cost of rectification in the period of guarantee
    work, authorization and sampling test on related documents;
  - Test calculating percentage of completion of each project;
  - Analyze and compare the stage of completion of the project from the actual construction cost and the estimated stage of completion. By the company's project engineers and client project consultants.
  - Test the accuracy of purchasing construction materials, payment of labor and remuneration to subcontractors, and related expenses against supporting documents
  - Observe the projects in progress at the year-end including inquiry of engineers / supervisors who were responsible, and understand the approach used in assessing the stage of completion of work
  - Review the adequacy of disclosures in note to the financial statements.

#### Allowance for credit losses

Under the financial reporting standards, The Group is required to determine allowance for trade receivables or contract assets under IFRS 15 that do not have a significant financing element. Using a simplified approach for measuring the value of expected credit losses (ECL).

The management is required to make significant judgment in calculation of the expected credit losses. Because the method has to take into account the mean probability with the expected probability, time value of money and the best information that can find about forecasting the future. Also, as at December 31, 2021, the Group and the Company had those receivables totaling Baht 2,175.82 million and Baht 2,168.85 million, respectively, and allowance for credit losses totaling Baht 178.86 million and Baht 175.96 million, respectively. (net amount was 20 percent and 26 percent of total assets, respectively)

Therefore, I pay particular attention to the adequacy of allowance for credit losses of those receivables.

#### **Audit Responses**

- Understand the process of accounting records, contracting, issuing invoice, authorization of transactions, following up
  debts, collection of debts, estimate of allowance for doubtful accounts and related internal control procedure.
- Review the design and implementation of such internal control procedures;
- · Perform the operating effectiveness testing over the internal control procedures;
- · Perform substantive testing as follows:
  - Send the confirmation of requests to trade accounts receivable and retention receivables under construction contracts at the end of year;
  - Evaluate and test relevant inputs and assumptions used to calculate expected credit losses.

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- Review the management's judgment in estimating the expected credit losses;
- Verify the analytical receivables aging report of trade accounts receivable, retention receivables under construction contracts and unbilled construction in progress to corroborate on whether each receivable was classified in the appropriated arrear bracket, and the method of computation of the allowance for doubtful accounts;
- Calculation test the allowance for credit losses.
- Verify subsequent collection from receivables after the reporting period;
- Review the litigation report with respect to receivables and opinion of internal legal consultant of the Company including review the appropriate of collateral value;
- Review the adequacy of disclosures in note to financial statements.

#### Other matters

The consolidated and separate statements of financial position for the year ended December 31, 2020, of Syntec Construction Public Company Limited and its subsidiaries, presented herewith for comparative purpose only, were audited by another auditor in my firm whom expressed an unqualified opinion on those financial statements, dated on February 26, 2021.

#### Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated and separate financial statements and my auditor's report thereon. The annual report is expected to be made available to me after the date of this auditor's report.

My opinion on the consolidated and separate financial statements does not cover the other information and I will not express any form of assurance conclusion thereon.

In connection with my audit of the consolidated and separate financial statements, my responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

When I read the annual report, if I conclude that there is a material misstatement thereon, I am required to communicate the matter to those charged with governance and request further appropriate corrections.



## Responsibilities of Management and Those Charged with Governance for the Consolidated

Management is responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with TFRSs, and for such internal control as management determines is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group and the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the the Group's and the Company's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated

My objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with TSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with TSAs, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient
  and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud
  is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions,
  misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in
  the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's
  internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

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· Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit

evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on

the Group's and the Company's ability to continue as a going concern. If I conclude that a material uncertainty exists,

I am required to draw attention in my auditor's report to the related disclosures in the consolidated and separate financial

statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence

obtained up to the date of my auditor's report. However, future events or conditions may cause the Group and the Company

to cease to continue as a going concern.

· Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the

disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and

events in a manner that achieves fair presentation.

· Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within

the Group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision

and performance of the group audit. I remain solely responsible for my audit opinion.

I communicate with management regarding, among other matters, the planned scope and timing of the audit and significant

audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements

regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought

to bear on my independence, and where applicable, related safeguards. From the matters communicated with those charged

with governance, I determine those matters that were of most significance in the audit of the consolidated and separate

financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's

report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I

determine that a matter should not be communicated in my report because the adverse consequences of doing so would

reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Mr. Komin Linphrachaya

Mr. Komin Linphrachaya

Certified Public Accountant (Thailand) No. 3675

Karin Audit Company Limited

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February 26, 2022.

## SYNTEC CONSTRUCTION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2021

(Unit : Baht)

		Conso	lidated	Sep	arate
	Notes	December 31,2021	December 31,2020	December 31,2021	December 31,2020
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents		338,282,200	638,059,322	234,124,643	542,710,098
Other current financial assets	5	1,727,232,151	1,516,060,291	1,726,272,541	1,515,197,223
Trade accounts receivable	4, 6	537,777,427	918,847,063	530,611,129	913,915,395
Other current receivables	4, 7	72,415,287	66,339,410	68,278,524	57,223,213
Current contract assets	4, 8	1,335,761,271	829,669,567	1,335,761,271	829,669,567
Short-term loans	4	-	-	84,400,000	76,000,000
Inventories	9	121,725,275	103,623,953	120,723,782	102,822,330
Advance payments to subcontractors		125,245,524	169,316,327	125,245,524	169,316,327
Investments in associated company	10	-	72,841		-
TOTAL CURRENT ASSETS		4,258,439,135	4,241,988,774	4,225,417,414	4,206,854,153
NON-CURRENT ASSETS					
Other non-current financial assets	4	631,439,777	623,922,637	631,439,777	623,922,637
Investment in subsidiaries	11	-	-	1,531,981,600	1,469,331,650
Non-current contract assets	8	123,420,152	650,510,178	126,520,543	653,610,570
Property investments	13	508,797,639	529,825,492	7,125,008	7,104,445
Property, plant and equipment	14	3,071,718,472	3,266,356,966	548,396,291	618,022,752
Right of use assets	15	1,026,594,659	1,002,783,513	439,478,988	480,904,158
Intangible assets	16	7,119,993	6,544,244	6,767,149	6,306,100
Withholding tax		192,747,122	172,337,247	177,751,096	159,994,461
Pledged deposit at bank	35	21,894,784	27,558,282	1,893,750	7,557,250
Deferred tax assets	21	2,883,962	60,819,287	2,883,963	60,819,287
Other non-current assets		20,447,271	21,252,241	9,489,230	10,696,660
TOTAL NON-CURRENT ASSETS		5,607,063,831	6,361,910,087	3,483,727,395	4,098,269,970
TOTAL ASSETS		9,865,502,966	10,603,898,861	7,709,144,809	8,305,124,123

# ${\bf SYNTEC\ CONSTRUCTION\ PUBLIC\ COMPANY\ LIMITED\ AND\ ITS\ SUBSIDIARIES}$ ${\bf STATEMENT\ OF\ FINANCIAL\ POSITION}$

AS AT DECEMBER 31, 2021

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					(Offit : Data)
		Conso	lidated	Sepa	
	Notes	December 31,2021	December 31,2020	December 31,2021	December 31,2020
LIABILITIES AND EQUITY					
CURRENT LIABILITIES					
Trade accounts payables	4, 17	222,574,015	370,799,436	214,407,153	364,761,182
Other current payables	4, 18	353,773,532	675,267,158	335,793,340	656,220,511
Short-term loans from related parties and persons	4	600,000	-	~	-
Current portion of long-term loans	20	152,006,807	185,048,969	-	-
Current portion of lease liabilities	4, 15	37,285,768	35,178,606	37,009,287	34,738,721
Corporate income tax payable		291,588	283,408	**	-
Current provisions for employee benefits	22	5,730,649	17,980,488	5,634,430	17,980,488
Contract liabilities	4, 8	216,880,806	381,929,362	216,880,806	381,929,362
Retention payables from subcontractors	4, 19	315,868,979	374,812,980	315,868,979	374,812,980
Undue value added tax		87,613,623	102,567,378	87,613,623	102,567,378
Other current provisions	23	14,942,299	10,756,280	14,942,299	10,756,280
Other current liabilities		38,037,580	34,144,469	5,003,348	7,488,135
TOTAL CURRENT LIABILITIES		1,445,605,646	2,188,768,534	1,233,153,265	1,951,255,037
NON-CURRENT LIABILITIES					
Long-term ioans	20	1,383,026,685	1,447,195,469	-	-
Lease liabilities	4, 15	648,767,385	567,935,682	189,660,235	204,451,309
Deferred tax liabilities	21	2,419,612	3,249,178	-	-
Non-current provisions for					
employee benefits	22	194,855,171	185,270,364	186,783,663	177,296,195
Other non-current provisions	23	35,228,239	33,566,492	31,537,839	29,876,092
Deposit from customers		5,261,173	11,267,833	-	
TOTAL NON-CURRENT LIABILITIES		2,269,558,265	2,248,485,018	407,981,737	411,623,596
TOTAL LIABILITIES		3,715,163,911	4,437,253,552	1,641,135,002	2,362,878,633

# ${\bf SYNTEC\ CONSTRUCTION\ PUBLIC\ COMPANY\ LIMITED\ AND\ ITS\ SUBSIDIARIES}$ ${\bf STATEMENT\ OF\ FINANCIAL\ POSITION\ }$

AS AT DECEMBER 31, 2021

(Unit : Baht)

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		Conso	lidated	Sepa	rate
	Notes	December 31,2021	December 31,2020	December 31,2021	December 31,2020
LIABILITIES AND EQUITY					
SHAREHOLDER'S EQUITY					
Share capital					
Authorized share capital		1,600,000,000	1,600,000,000	1,600,000,000	1,600,000,000
Issued and paid share capital		1,600,000,000	1,600,000,000	1,600,000,000	1,600,000,000
Treasury shares	25	(22,899,616)	(22,899,616)	(22,899,616)	(22,899,616)
Share premium					
Share premium on ordinary shares		23,744	23,744	23,744	23,744
Discount from changes in the ownership					
interests in subsidiary		(6,869,861)	(6,869,861)	•	-
Retained earnings					
Appropriated					4.50.000.000
Legal reserves		160,000,000	160,000,000	160,000,000	160,000,000
Treasury share reserves	25	22,899,616	22,899,616	22,899,616	22,899,616
Unappropriated		3,519,907,091	3,521,947,903	3,980,232,333	3,860,481,728
Other components of shareholders' equity		327,753,730	321,740,018	327,753,730	321,740,018
TOTAL EQUITY ATTRIBUTABLE TO OWNERS					
OF THE PARENT COMPANY		5,600,814,704	5,596,841,804	6,068,009,807	5,942,245,490
Non-controlling interests	12	549,524,351	569,803,505		-
TOTAL SHAREHOLDERS' EQUITY		6,150,339,055	6,166,645,309	6,068,009,807	5,942,245,490
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		9,865,502,966	10,603,898,861	7,709,144,809	8,305,124,123

#### STATEMENTS OF COMPREHENSIVE INCOME

#### FOR THE YEAR ENDED DECEMBER 31, 2021

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		Consolid	ated	Separa	te
	Notes	2021	2020	1202	2020
Revenues					
Contract revenues		4,964,537,379	7,623,868,989	4,964,537,379	7,623,868,989
Revenue from rendering of services		270,209,277	308,167,281	25,356,027	40,584,725
. Gain on disposal and write off of assets		3,840,998	1,687,438	3,840,998	1,514,291
Interest income		947,479	5,403,481	3,084,331	7,593,400
Other income		74,365,085	48,990,944	69,361,128	32,661,300
Total revenues		5,313,900,218	7,988,118,133	5,066,179,863	7,706,222,705
Expenses					
Contract costs		4,405,238,059	7,002,794,189	4,405,238,059	7,002,794,189
Cost of rendering of services		317,015,702	330,914,011	57,412,796	67,277,319
Distribution costs		33,329,967	31,428,225	20,781,759	18,467,998
Administrative expenses		360,305,834	268,443,475	267,896,085	168,950,388
Other expenses		2,342,800	29,067,653	2,342,800	29,067,654
Finance costs		75,545,412	81,703,924	9,052,070	10,592,994
Total expenses		5,193,777,774	7,744,351,477	4,762,723,569	7,297,150,542
Share of loss of associate	10	-	(57,519)	-	-
Profit before income tax expense		120,122,444	243,709,137	303,456,294	409,072,163
Income tax expense (revenue)	29	56,206,167	59,921,193	56,431,896	55,941,698
Profit for the year		63,916,277	183,787,944	247,024,398	353,130,465
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#### STATEMENTS OF COMPREHENSIVE INCOME

#### FOR THE YEAR ENDED DECEMBER 31, 2021

,					(Unit : Baht)
	•	Consolid	ated	Separa	te
	Notes	2021	2020	2021	2020
Other comprehensive income					
Items that will not be reclassified					
subsequently to profit or loss :-					
Gains (loss) on invesment in equity designated at fair value					
through other comprehensive income	4	7,517,140	(195,445,645)	7,517,140	(195,445,645)
Gains (loss) on remeasurements of defined benefit plans	22	-	8,920,966	₩	8,332,894
Income tax relating to components of other comprehensive					
income that will not be reclassified to profit or loss	29	(1,503,428)	37,422,550	(1,503,428)	37,422,550
Total items that will not be reclassified					
subsequently to profit or loss		6,013,712	(149,102,129)	6,013,712	(149,690,201)
Other comprehensive income for the year, net of tax		6,013,712	(149,102,129)	6,013,712	(149,690,201)
Total comprehensive income for the year		69,929,989	34,685,815	253,038,110	203,440,264
Profit (loss) attributable to :-		[25,232,98]	239,823,297	247,024,398	353,130,465
Owners of the parent	12	(61,316,704)	(56,035,353)	· ·	-
Non - controlling interests	12	63,916,277	183,787,944	247,024,398	353,130,465
Profit for the year					<del> </del>
Total comprehensive income (loss) attributable to :-					
Owners of the parent		131,246,693	90,547,228	253,038,110	203,440,264
Non - controlling interests		(61,316,704)	(55,861,413)		-
Total comprehensive income for the year		69,929,989	34,685,815	253,038,110	203,440,264
Earnings per share				0.14	0.22
Basic (in Baht)	30	0.08	0.15	0.16	V.22

SYNTEC CONSTRUCTION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENTS OF CHANGES IN EQUITY FOR THE YEAR ENDED DECEMBER 31, 2021

								Consolidated	p					1988
	1					Equ	Equity attributable to owners of the parent	ners of the parent						
	'				1000		Retained carnings		Other comp.	Other components of shareholder's equity	equity			
					Discount	Appropriated	inted					Total equity		
		leaned and			from changes		į		Gains (Losses)		Total	attributable to	Non	
		Pio-	Treadilly	Share premium	in the ownership		Treasury shares		on remeasurements	Available equity	other components	owners of	controlling	Total
		pand.	and and	on ordinary shures	interests in subsidiary	Legal reserve	reserve	Unappropriated	of defined benefit plan	socurities	of shareholder's equity	the parent	interests	shareholders' equity
Balance us at January 1, 2020 - as reported	Notes	1,600,000,000	(22,899,616)	23,744	(6,869,861)	160,000,000	22,899,616	3,409,801,632		478,096,534	478,096,534	5,641,052,049	598,994,368	6,240,046,417
Impact of first-time adoption of new financial						•		(7,483,614)		•	t	(7,483,614)	,	(7,483,614)
reporting standards	•					000 000 051	71 800 616	3.402.318.018		478,096,534	478,096,534	5,633,568,435	598,994,368	6,232,562,803
Balance as at January I, 2828 - restated		1,600,000,000	(22,899,616)	23,744	(6,869,861)	000,000,001	010,520,22	1030 CEC 2017	,			(127,273,859)	•	(127,273,859)
Dividens to shareholders	31			•	r	Ī	•	(60,612,121)						
Acquisition for non-controlling interests					,				,	•	ı		26,670,550	26,670,550
without a change in control		,	•					7,080,447	(7,080,447)	1	(7,080,447)		•	,
Transferred to Retained carnings			•	•										
Total comprehensive income (expense)				:	,	•		239,823,297	7,080,447	(156,356,516)	(149,276,069)	90,547,228	(55,861,413)	34,685,815
for the year			(212,000,007	22 744	(18.869.861)	160.000.000	22,899,616	3,521,947,903		321,740,018	321,740,018	5,596,841,804	569,803,505	6,166,645,309
Ending balance as at Deember 31, 2020		1,600,000,000	(27,899,010)											
		1 600 000 000	(22.899.616)	23,744	(6,869,361)	160,000,000	22,899,616	3,521,947,903	•	321,740,018	321,740,018	5,596,841,804	569,803,505	6,166,645,309
Balance as at January 1, 2021	31	1			٠		,	(127,273,793)		•	•	(127,273,793)	•	(127,273,793)
Drydens to stareflowers Acquisition for non-controlling interests							,	,			ı	1	41,037,550	41,037,550
without a change in control		Ţ	•	•	•	•	•							
Total comprehensive income (expense)					,	,	1	125,232,981	•	6,013,712	6,013,712	131,246,693	(61,316,704)	69,929,989
for the year		1 000 000 000	(313 000 007	23.744	(6.869.861)	160,000,000	22,899,616	3,519,907,091		327,753,730	327,753,730	5,600,814,704	549,524,351	6,150,339,055
Ending balance as at December 31, 2021		1,600,000,000	(010,520,010)									Ì		

SYNTEC CONSTRUCTION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

STATEMENTS OF CHANGES IN EQUITY

FOR THE YEAR ENDED DECEMBER 31, 2021

(Unit: Baht)

							Separate			- LANGEST - LANG	
						Retained carnings		Other com	Other components of shareholder's equity	uity	
				•							
		Tecnod and						Gains (Losses)		Total	
		naid		Share premium	·	Treasury shares		on remeasurements	Available equity	other components	Total
	N	share conits	Treasury shares	on ordinary shares	Legal reserve	reserve	Unappropriated	of defined benefit plan	securities	of shareholder's equity	shareholders' equity
Balance as at January 1, 2020 - as reported	Solica	1,600,000,000	(22.899,616)	23,744	160,000,000	22,899,616	3,635,442,421		478,096,534	478,096,534	5,873,562,699
Impact of first-time adoption of new financial				,	,	,	(7,483,614)	•	ı	,	(7,483,614)
reporting standards		1 600 000 000	(9198616)	23,744	160,000,000	22,899,616	3,627,958,807		478,096,534	478,096,534	5,866,079,085
Balance as at January 1, 2020 - restated	;	and the state of t		•	,	•	(127,273,859)	•			(127,273,859)
Dividens to sharcholders Transformed to Retained carnings	51	ı 1	•			•	6,666,315	(6,666,315)		(6.666.315)	ť
Total comprehensive income (expense)					•		353.130.465	6,666,315	(156,356,516)	(149,690,201)	203,440,264
for the year		1 600 000 000	(22.899.616)	23,744	160,000,000	22,899,616	3,860,481,728		321,740,018	321,740,018	5,942,245,490
Ending balance as at December 31, 2020			(212 000 CC)	12 744	000 000 091	22.899,616	3,860,481,728		321,740,018	321,740,018	5,942,245,490
Balance as at Innuary 1, 2021 Dividens to shareholders	31	1,600,000,000	(010,000,000)	,	•		(127,273,793)		r	•	(127,273,793)
Total comprehensive income (expense)		•	,	1	ı	į	247,024,398	r	6,013,712	6,013,712	253,038,110
for the year Ending balance as at December 31, 2021		1,600,000,000	(22,899,616)	23,744	160,000,000	22,899,616	3,980,232,333		327,753,730	327,753,730	6,068,009,807

#### STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2021

				(Unit : Baht)
	Consolidat	ed	Separat	e
	2021	2020	2021	2020
Cash flows from operating activities	<del></del>			
Profit for the year	63,916,277	183,787,944	247,024,398	353,130,465
Adjustments to reconcile profit to cash receipts (payments)				
Reversal of allowance for credit losses	~	(711,142)	-	(711,142)
Allowance for receivable credit losses	681,053	27,834,227	681,053	27,834,227
Depreciation and amortization	342,098,292	385,876,758	163,170,187	200,401,140
Interest income	(947,479)	(5,403,481)	(3,084,331)	(7,593,400)
	75,545,412	81,703,924	9,052,070	10,592,994
Interest expense  Loss on write-off withholding tax paid	16,770,584	5,108	16,508,503	-
	(19,237,912)	(1,834,602)	(19,237,912)	(1,661,333)
Gain on disposal of fixed assets	15,396,915	147,164	15,396,915	147,042
Loss on write-off of equipment				
Unrealized gains from changes in fair value	(5,541,587)	(3,700,262)	(5,445,045)	(3,692,931)
of investment in debt securities	276,930	(3,946,850)	-	-
(Gain) loss from modification of longterm loan agreements	- -	57,519	-	-
Share of loss of associates	72,840	-	-	-
Loss on write-off of investments in associated company	177,4			
Estimated costs of rectification in the period	13,654,341	15,053,940	13,654,342	15,053,940
of guarantee work (reversal)		1,666,134	1,661,747	1,666,134
Provision for litigation (reversal)	1,661,747	35,675,993	29,971,160	33,247,284
Provision for employee benefit	32,378,541	•	56,431,896	55,941,698
Tax expense	56,206,167	776,133,567	525,784,983	684,356,118
	392,932,121	710,133,301	221,1 = 1,1	
Changes in operating assets and liabilities	381,069,636	(51,586,874)	383,304,265	(56,204,646
Trade accounts receivables	(7,118,586)	40,200,905	(12,219,785)	12,662,26
Other current receivables	20,903,686	222,737,390	20,903,686	222,737,39
Contract assets	(18,101,322)	30,381,391	(17,901,452)	30,443,61
Inventories	44,070,803	209,810,901	44,070,803	209,810,90
Advance payments to subcontractors	, ,	1,120,672	1,207,430	288,65
Other non-current assets	804,971	(21,763,349)	(150,354,029)	(13,364,77
Trade accounts payables	(148,225,420)		(165,048,556)	(253,508,69
Contract liabilities	(165,048,556)	(253,508,693)	(102,040,201)	(233,300,03

(Unit : Baht)

#### STATEMENTS OF CASH FLOWS

#### FOR THE YEAR ENDED DECEMBER 31, 2021

(Unit : Baht)

				(
	Consolid	lated	Sepan	ate
	2021	2020	2021	2020
Undue value added tax	(14,953,755)	(15,479,078)	(14,953,755)	(15,479,078)
Deposit received from customers	371,240	(164,552)	-	-
Retention payables from subcontractors	(58,944,001)	29,616,740	(58,944,001)	29,616,740
Other current payables	(321,260,168)	325,347,862	(320,427,172)	335,023,122
Other current liabilities	(2,484,787)	180,096	(2,484,787)	180,096
Payment of estimated costs of rectification in the period of guarantee work	(9,468,323)	(14,552,302)	(9,468,322)	(14,552,302)
Payment of provisions for employee benefits	(35,043,573)	(43,662,786)	(32,829,750)	(43,577,354)
Net cash generated from operation	259,503,966	1,234,811,890	190,639,558	1,128,432,046
Withholding tax paid	(154,578,258)	(172,214,916)	(150,979,110)	(169,165,679)
Receive a withholding tax refund	116,802,141	-	116,713,973	-
Net cash from operating activities	221,727,849	1,062,596,974	156,374,421	959,266,367
Cash flows from investing activities				
Interest received	1,403,772	4,963,781	3,662,388	7,261,215
Purchase of other current financial assests	(1,364,845,420)	(2,740,120,882)	(1,274,845,420)	(903,138,143)
Proceeds from other current financial assests	1,159,215,146	1,836,982,738	1,069,215,146	-
Purchase of investment in subsidiaries	-	=	(62,649,950)	(66,641,950)
Proceeds from short-term loans from related parties	-	-	(8,400,000)	22,000,000
Proceeds from long-term investments	-	191,715	-	191,715
Pledged deposit at bank Increase (Decrease)	5,663,498	25,242,496	5,663,500	25,242,500
Purchase of property, plant and equipment	(45,912,968)	(71,653,030)	(32,804,590)	(55,944,180)
Purchase of property investments	(1,420,957)	(6,956,132)	-	(3,967,131)
Acquisition of right-of-use assets	-	(73,509)	-	-
Purchase of intangible assets	(4,507,372)	(5,781,907)	(4,246,531)	(5,721,907)
Sale of equipment	19,803,036	4,037,268	19,803,036	3,524,357
Net cash from (used in) investing activities	(230,601,265)	(953,167,462)	(284,602,421)	(977,193,524)
	·			

#### STATEMENTS OF CASH FLOWS

#### FOR THE YEAR ENDED DECEMBER 31, 2021

	Consolid	lated	Separ	ate
	2021	2020	2021	2020
Cash flows from financing activities				
Interest paid	(60,395,596)	(68,256,815)	(9,052,070)	(10,592,994)
Dividend paid	(127,273,793)	(127,273,859)	(127,273,793)	(127,273,859)
Proceeds from Short-term loans from related parties and persons	600,000	-	±	-
Payment of long-term loans	(100,000,000)	(183,722,284)	-	-
Payment of lease liabilities	(44,871,867)	(45,292,297)	(44,031,592)	(44,890,433)
Proceeds from non-controlling interests	41,037,550	26,670,550	-	
Net cash from (used in) financing activities	(290,903,706)	(397,874,705)	(180,357,455)	(182,757,286)
Net increase (decrease) in cash and cash equivalents	(299,777,122)	(288,445,193)	(308,585,455)	(200,684,443)
Cash and cash equivalents at 1 January	638,059,322	926,504,515	542,710,098	743,394,541
Cash and cash equivalents at 31 December	338,282,200	638,059,322	234,124,643	542,710,098
Supplemental cash flows information				
Non-cash transactions:				
Increase in right-of-use asset under lease	110,316,302	11,985,542	26,887,804	10,743,192
Lease liabilities from purchase of property, plant and equipment	4,192,000	-	4,192,000	-
Lease liabilities from purchase of intangible assets	431,280	-	431,280	-
Cash and cash equivalents				
Consist of:				
Petty cash	274,619	294,308	-	-
Cash on hand	494,678	495,412	28,887	162,586
Cash at banks - current accounts	28,361,850	20,916,484	23,023,813	12,821,289
Cash at banks - savings accounts	308,067,023	615,372,123	209,987,913	528,745,228
Highly liquid short-term	1,084,030	980,995	1,084,030	980,995
Total	338,282,200	638,059,322	234,124,643	542,710,098

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

#### 1 General information

Syntec Construction Public Company Limited ("the Company") is incorporated in Thailand and has its registered office at 555/7-11 Sukhumvit Soi 63 (Ekamai), Sukhumvit Road, Klongton Nua, Wattana, Bangkok and a branch office located at 61 Soi Langsuan, Lumpini, Pathumwan, Bangkok.

The Company was listed on the Stock Exchange of Thailand on February 12, 1993.

The Company's major shareholders who hold more than 10% of total paid share capital as at December 31, 2021 were as follows:

(% of total paid share capital)

Phahusutr Group

30.78

The principal activities of the Company are construction and real estate development for room service or service apartment.

Details of the Company's subsidiaries were as follows:

	Country of		Ownership interest (%)	
		Country of	December 31,	December 31,
Name of entity	Type of business	incorporation	2021	2020
Direct subsidiaries				
1) SCR Asset Management	Service apartment or real	Thailand	68.00	68.00
Co., Ltd.	estate development for rental			
2) Natural Ville Service	Personnel management for	Thailand	99.97	99.97
Apartment and	hotel, service apartment and			
Management Co., Ltd.	other properties			
3) CSM Capital Partners Co., Ltd.	Service apartment or real	Thailand	60.00	60.00
	estate development for rental			
4) JT Ten Co., Ltd. *	Service apartment or real	Thailand	84.98	84.98
	estate development for rental			
5) PT Three Land Co., Ltd. *	Service apartment or real	Thailand	79.98	79.98
	estate development for rental			
6) AN 8 Co., Ltd. *	Service apartment or real	Thailand	79.90	79.90
	estate development for rental			
7) SHG Management Co., Ltd	Hotel business management	Thailand	70.00	70.00
	and services			

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

		Country of	Ownership interest (%)	
			December 31,	December 31,
Name of entity	Type of business	incorporation	2021	2020
8) Delta Infra One Co., Ltd.*	Service in consulting,	Thailand	90.00	90.00
	purchasing and installing of			
	sanitary, electrical, pipeline			
	and air conditioning			
	systems.			

<sup>\*</sup> Not commercial operations yet

#### 2 Basis of preparation of financial statements

#### 2.1 Statement of compliance

The financial statements are prepared in accordance with Thai Financial Reporting Standard (TFRS); guidelines promulgated by the Federation of Accounting Professions (FAP), and related applicable rules and regulations of the Thai Securities and Exchange Commission.

#### 2.2 Basis of consolidation

The consolidated financial statements relate to the Company, its subsidiaries (together referred to as the "Group") and the Group's interests in associate.

#### Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases.

#### Non-controlling interests

At the acquisition of non-controlling interests date, the Group measures any non-controlling interest at its proportionate interest in the identifiable net assets of the acquiree.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions under "discount from changes in the ownership interests in subsidiary" (please see note 12 to the financial statements).

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENED DECEMBER 31, 2021

Loss of control

When the Group loses control over a subsidiary, it derecognises the assets and liabilities of the subsidiary, and any related non-controlling interests and other components of equity. Any resulting gain or loss is recognised in profit or loss. Any interest retained in the former subsidiary is measured at fair value on the date which control is lost.

Associated companies and joint ventures

Interest in equity-accounted investees

The Group's interests in equity-accounted investees comprise interests in associates and a joint venture.

Associates are those entities in which the Group has significant influence, but not control or joint control, over the financial and operating policies. A joint venture is an arrangement in which the Group has joint control, whereby the Group has rights to the net assets of the arrangement, rather than rights to its assets and obligations for its liabilities.

Interests in associates and joint ventures are accounted for using the equity method. They are initially recognized at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the Group's share of the profit or loss and other comprehensive income of equity-accounted investees, until the date on which significant influence or joint control ceases.

Transactions eliminated on consolidation

Intra-group balances and transactions and any unrealized income or expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealized gains which arising from transactions with affiliates and jointly controlled entities are eliminated against the investment to the extent of the Group's interest in the investee. Unrealized losses are eliminated in the same way as unrealized gains, but only to extent that there is no evidence of impairment.

2.3 COVID-19 pandemic

The COVID-19 pandemic is continuing to evolve, resulting in an economic slowdown and adversely impacting most businesses and industries. This situation may bring uncertainties and have an impact on the environment in which the group operates. The Group's management has continuously monitored ongoing developments and assessed the financial impact in respect of the valuation of assets, provisions and contingent liabilities, and has used estimates and judgement in respect of various issues as the situation has evolved.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

#### 2.4 New financial reporting

## a) Financial reporting standards that became effective in the current year

During the year, the Group has adopted the revised financial reporting standards and interpretations which are effective for fiscal years beginning on or after January 1, 2021. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The adoption of these financial reporting standards does not have any significant impact on the Group's financial statements.

# b) Financial reporting standards that will become effective for fiscal years beginning on or after January 1, 2022

The Federation of Accounting Professions issued a number of revised financial reporting standards, which are effective for fiscal years beginning on or after January 1, 2022. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and, for some standards, providing temporary reliefs or temporary exemptions for users.

The adoption of these temporary exemptions does not have any significant impact on the Group's financial statements.

#### 2.5 Basis of measurement

The financial statements have been prepared on the historical cost basis except for the following items.

**Items** 

Measurement bases

Current investments

Fair value

Available-for-sale investments

Fair value

Defined benefit liability

Present value of non-current provisions for defined benefits as disclosed in

note 22 to the financial statements

#### 2.6 Functional and presentation currency

The financial statements are prepared and presented in Thai Baht, which is the Group's / Company's functional currency. All financial information presented in Thai Baht has been rounded in the notes to the financial statements to the nearest million unless otherwise stated.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

#### 2.7 Use of estimates and judgments

The preparation of financial statements in conformity with TFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

#### 2.7.1 Judgments

Information about judgements made in applying accounting policies that have the most significant effects on the amount recognized in the financial statements is included in the following notes:

Note 13

Investment properties

#### 2.7.2 Assumptions and Estimation uncertainties

Information about assumptions of estimation uncertainties that have a significant risk of resulting in a material adjustment to the amount recognised in the financial statements is included in the following notes:

Note 10 and 11

Allowance for impairment of investments

Note 21

Current and deferred taxation and utilization of tax losses

Note 22

Assumptions relating to discount rate, salary increase rate,

employee turnover rate, mortality rate and disability rate

Note 23

Estimation of construction project costs, provision for the

estimating costs of rectification in the period of guarantee work

Note 32

Valuation of financial instruments

Note 34

Provisions for contingent liabilities from litigation

Significant accounting judgments and estimates are summarized as follows:

## Allowance for impairment of investments in equity securities

The Group/Company treats available-for-sale investments in equity securities as impaired when the management judges that there has been a significant or prolonged decline in the fair value below their cost or where other objective evidence of impairment exists. The determination of what is "significant" or "prolonged" requires management judgment.

#### Estimation of construction project costs

The Group /Company estimates costs of construction projects based on details of the construction work, taking into account the volume and value of construction materials to be used in the project, labor costs and other miscellaneous costs, to be incurred to completion of service, taking into account the direction of the movement in these costs. Management applied judgement to review regularly the estimates or whenever the actual costs differ significantly from the figures used in the original estimates.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

Estimating costs of rectification in the period of guarantee work

Management applies judgement in estimating the costs of rectification in the period of guarantee work which they expect to be realised on each construction project, based on estimates of anticipated costs that take into account the progress of the project and actual costs incurred, together with fluctuations in costs of construction materials, labor and the current situation.

Non-current provisions for employee benefit

The Group/ Company has obligations in respect of the severance to be paid to employees upon retirement under the labor law. The Company treats these severance payment obligations as the post-employment benefit plan.

The obligation under the post-employment benefits (defined benefit plan) is determined by a professionally qualified independent actuary, using the projected unit credit method. Such determination is made based on various assumptions, including discount rate, future salary increase rate, staff turnover rate, mortality rate, and disability rates.

#### Litigation

The Company has contingent liabilities as a result of litigation. The management has used judgment to assess of the results of the litigation and believes that no loss will incur. Therefore, no contingent liabilities are recorded as at the end of reporting period.

#### 2.8 Measurement of fair value

A number of the Group's /Company's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

The Group/Company has an established framework with respect to the measurement of fair values. This includes a valuation team that has overall responsibility for overseeing all significant fair value measurements, including Level 3 fair values, and reports directly to the chief financial officer.

The valuation team regularly reviews significant unobservable inputs and valuation adjustments. If third party information, such as broker quotes or pricing services, is used to measure fair values, then the valuation team assesses the evidence obtained from the third parties to support the conclusion that such valuations meet the requirements of TFRS, including the level in the fair value hierarchy in which such valuations should be classified.

Significant valuation issues are reported to the Group /Company Audit Committee.

Measuring the fair value of an asset or a liability, the Group/Company uses market observable data as far as possible. Fair values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or liability might be categorised in different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirely in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Group/Company recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

Further information about the assumptions made in measuring fair values is included in the following notes:

Note 4 Measurement of other non-current financial assets

Note 5 Measurement of other current financial assets

Note 32 Financial instruments

2.9 The consolidated and separate financial statements for the year ended December 31, 2020, included the investment and share of loss of an associate, which had been accounted for by equity method amounted to Baht 0.07 million in the consolidated financial statements, based on the financial statements of such associate, which had been prepared by management. In addition, the Company had no obligation under the guarantee for such associate. As at December 31, 2020 the Company recorded an allowance for impairment of investment in the above-mentioned associate in the amount of Baht 10 million in the separate financial statements.

As at December 31, 2021, the Company has write-off an investments in an associates in the consolidated and separate financial statements because the said associates have completed the liquidation process and write off the investment in such associate to recognize the loss for the year ended December 31, 2021 amounted to Baht 0.07 million in the consolidated financial statements as per details in note 10 to the financial statements.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

#### 3 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

#### 3.1 Foreign currencies

Foreign currency transactions

Transactions in foreign currencies are translated to the respective functional currencies of Group entities at exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated to the functional currency at the exchange rate at the reporting date.

Non-monetary assets and liabilities measured at cost in foreign currencies are translated to the functional currency at the exchange rates at the dates of the transactions.

Foreign currency differences are generally recognized in profit or loss.

#### 3.2 Cash and cash equivalents

Cash and cash equivalents in the statements of cash flows comprise cash balances, call deposits and highly liquid short-term investments. Bank overdrafts that are repayable on demand are a component of financing activities for the purpose of the statement of cash flows.

#### 3.3 Trade and other current receivables

Trade and other current receivables are stated at their invoice value less allowance for credit losses.

The Company applies the TFRS 9 simplified approach to measuring expected credit losses which uses a simplified approach, which requires expected lifetime losses to be recognised from initial recognition of the receivables. To measure the expected credit losses, trade receivables have been grouped based on the days past due. The expected loss rates are based on the payment profiles and the corresponding historical credit losses which are adjusted to reflect the current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables.

#### 3.4 Inventories

Inventories representing construction materials, which comprise steel bars and construction supplies, are measured at the lower of cost or net realizable value. Spare parts and supplies are measured at average cost less impairment loss.

Cost is calculated using the weighted average cost principle and comprise all cost of purchase and other costs incurred in bringing the inventories to their present location and condition.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

Net realizable value is the estimated selling price in the ordinary course of business less the estimated costs to complete and to make the sale.

#### 3.5 Contract assets / Contact liabilities

#### Contract assets

A contract asset is the excess of cumulative revenue earned over the billings to date. Allowance for impairment loss is provided for the estimated losses that may be incurred in customer collection. Contract assets are transferred to receivables when the rights become unconditional (i.e. services are completed and delivered to the customer).

#### Contract liabilities

A contract liability is recognised when the billings to date exceed the cumulative revenue earned and the Group have an obligation to transfer services to a customer. Contract liabilities are recognised as revenue when the Group fulfil their performance obligations under the contracts.

#### 3.6 Investment in subsidiaries and associates

Investments in subsidiaries and associates in the separate financial statements are accounted for using the cost method less allowance for devaluation of investments. Investments in associates in the consolidated financial statements are accounted for using the equity method.

#### 3.7 Financial assets and financial liabilities

#### Classification and measurement of financial assets

The classification of financial assets depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

The Group classifies its debt instruments in the following categories:

- those to be measured subsequently at fair value (either through other comprehensive income or through profit or loss); and
- those to be measured at amortised cost.

The Group reclassifies debt instruments when and only when its business model for managing those assets changes.

The equity instruments held must be irrevocably classified to two measurement categories; i) at fair value through profit or loss (FVPL), or ii) at fair value through other comprehensive income (FVOCI) without recycling to profit or loss.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

At initial recognition, the Group measures a financial asset at its fair value plus or minus, in the case of a financial asset not at FVPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the financial assets. There are three measurement categories into which the Group classifies its debt instruments:

- Amortised cost: A financial asset will be measured at amortised cost when the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows. In addition, the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Interest income from these financial assets is included in financial income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other gains/(losses) together with foreign exchange gains and losses. Impairment losses are presented in profit or loss.
- FVOCI: A financial assets will be measured at FVOCI when it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets. In addition, the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Movements in the carrying amount are taken through other comprehensive income, except for the recognition of impairment gains or losses, interest income and related foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss and recognised on other gains/(losses). Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other gains/(losses) and impairment expenses are presented as separate line item in the statement of comprehensive income.
- FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss
  on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net
  within other gains/(losses) in the period in which it arises.

Dividends from such investments continue to be recognised in profit or loss when the Group's right to receive payments is established.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

Changes in the fair value of financial assets at FVPL are recognised in other gains/(losses) in the statement of income as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

#### Classification and measurement of financial liabilities and equity

Financial instruments issued by the Group must be classified as financial liabilities or equity securities by considering contractual obligations.

- Where the Group has an unconditional contractual obligation to deliver cash or another financial asset to another entity, it is considered a financial liability unless there is a predetermined or possible settlement for a fixed amount of cash in exchange of a fixed number of the Group's own equity instruments.
- Where the Group has no contractual obligation or has an unconditional right to avoid delivering cash or another financial asset in settlement of the obligation, it is considered an equity instrument.

At initial recognition, the Group measures financial liabilities at fair value. The Group reclassifies all financial liabilities as subsequently measured at amortised cost, except for derivatives.

#### Recognition and derecognition

The Group shall recognise a financial asset or a financial liability in its statement of financial position when, and only when, the Group becomes party to the contractual provisions of the instrument. Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership of the financial assets.

#### **Impairment**

The Group assesses on a forward-looking basis the expected credit loss associated with financial assets carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk. The Group applies general approach for credit-impaired consideration.

#### 3.8 Investment properties

Investment properties are properties which are held to earn rental income, for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes.

Investment properties are measured at cost less accumulated depreciation and impairment losses.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

Cost includes expenditure that is directly attributable to the acquisition of the investment properties. The cost of self-constructed includes the cost of materials and direct labour, any other costs directly attributable to bringing the investment property to a working condition for its intended use and capitalized borrowing costs.

Depreciation is charged to profit or loss on a straight-line basis over the estimated useful lives of each property.

The estimated useful lives are as follows:

Condominium	20 - 28	years
Condominium improvement	5 - 10	years
Furniture	3 - 5	years

No depreciation is provided on freehold land.

#### 3.9 Property, plant and equipment

Recognition and measurement

#### Owned assets

Property, plant and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labor, any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located, and capitalized borrowing costs.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items for major components of property, plant and equipment.

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognized in profit or loss.

#### Subsequent costs

The cost of replacing a part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group/Company, and its cost can be measured reliably. The carrying amount of the replaced part is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

#### Depreciation

Depreciation is calculated based on the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

Depreciation is charged to profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. The estimated useful lives are as follows:

Office buildings and building components

Machinery and construction equipment

Steel and aluminium formwork

Furniture, fixtures and equipment

Vehicles

5 - 32 years

5 - 15 years

3 - 5 years

5 - 10 years

No depreciation is provided on freehold land or construction in progress.

Depreciation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

#### 3.10 Intangible assets

Intangible assets that are acquired by the Group/Company and have finite useful lives, are measured at cost less accumulated amortization and accumulated impairment losses.

#### Amortization

Amortization is based on the cost of the asset, less its residual value.

Amortization is recognized in profit or loss on a straight-line basis over the estimated useful lives of intangible assets, from the date that they are available for use, since the most closely reflects the expected pattern of consumption of the future economic benefits embodied in the assets. The estimated useful lives are as follows:

Cash paid for a list of customers and existing business

3 Years

Software licenses

3 - 5 Years

Amortization methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

#### 3.11 Impairment

The carrying amounts of the Group's/Company's assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the assets' recoverable amounts are estimated.

An impairment loss is recognized if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. The impairment loss is recognized in profit or loss unless it reverses a previous revaluation credited to equity, in which case it is charged to equity.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

#### Calculation of recoverable amount

The recoverable amount of a non-financial asset is the greater of the asset's value in use and fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

#### Reversals of impairment

Impairment losses recognized in prior periods in respect of other non-financial assets are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

#### 3.12 Lease

#### Lease - where the Group is the lessee

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group recognises a right-of-use (ROU) asset and a lease liability at the lease commencement date. The ROU asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, initial direct costs and estimated costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any incentive received.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Group uses the Group's incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- fixed payments including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee;
- the exercise price, under a purchase option that the Group is reasonably certain to exercise, lease payments
   in an optional renewal period; and

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

• payments of penalties for early termination of a lease if the Group is reasonably certain to terminate early.

To apply a cost model, the Group measures the ROU asset at cost, less accumulated depreciation and accumulated impairment loss and adjusted for any remeasurement of the lease liability. The ROU asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the ROU asset or the end of the lease term. However, if the lease transfers ownership of the underlying asset to the Group by the end of the lease term or if the cost of the ROU asset reflects that the Group will exercise a purchase option, the Group depreciates the ROU asset from the commencement date to the end of the useful life of the underlying asset. The useful life of the ROU asset is determined on the same basis as those of property, plant and equipment.

The lease liability is re-measured when there is a change in future lease payments arising from the following items:

- a change in an index or a rate used to determine those payments
- a change in the Group's estimate of the amount expected to be payable under a residual value guarantee
- the Group changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is re-measured to reflect changes to the lease payments, the Group recognises the amount of the remeasurement of the lease liability as an adjustment to the ROU asset. However, if the carrying amount of the ROU asset is reduced to zero and there is a further reduction in the measurement of the lease liability, the Group recognises any remaining amount of the remeasurement in profit or loss.

#### Short-term leases and leases of low-value assets

The Group has elected not to recognise ROU assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

#### 3.13 Interest - bearing liability

Interest-bearing liabilities are recognized initially at fair value less attributable transaction charges. Subsequent to initial recognition, interest-bearing liabilities are stated at amortized cost with any difference between cost and redemption value being recognized in profit or loss over the period of the borrowings on an effective interest basis.

#### 3.14 Trade and other current payables

Trade and other current payables are stated at cost.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

#### 3.15 Employee benefits

#### a) Short-term employee benefits

Short-term employee benefit obligations, which include salaries, wages, bonuses, and contributions to the social security fund, are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognized for the amount expected to be paid if the Group's/Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

#### b) Post-employment benefits

The Group's/Company records post-employment benefits through a defined contribution plan (under the Provident Fund Act B.E. 2530 (1987)) and a defined benefit plan (obligations for retired employees under the Thai Labor Protection Act B.E. 2541 (1998)).

#### Defined contribution plans

A defined contribution plan contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity (Provided Fund) and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognized as an employee benefit expense in profit or loss in the periods during which services are rendered by employees.

#### Defined benefit plan

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The Group's/Company's net obligation in respect of defined benefit plans is calculated by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods. Such benefits are discounted to determine its present value using the yield at the reporting date on government bonds that have maturity dates approximating the terms of the Group's/Company's obligations and that are denominated in the same currency in which the benefits are expected to be paid. The calculation is performed by an independent actuary using the Projected Unit Credit Method.

The Group's/Company recognized immediately all actuarial gains or losses arising from defined benefit plans in other comprehensive income.

#### c) Other long-term employee benefits

The Group's/Company's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior periods that benefit is discounted to determine its present value. Remeasurements are recognized in profit or loss in the period in which they arise.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

#### d) Termination benefits

Termination benefits are expensed at the earlier of when the Group/Company can no longer withdraw the offer of those benefits and when the Group/Company recognized costs for a restructuring. If benefits are not expected to be settled wholly within 12 months of the end of reporting period, then they are discounted.

#### 3.16 Provision

A provision is recognized when the Group/Company has a present legal or constructive obligation as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognized as finance cost.

## Other provisions are as follows:

Estimated costs of rectification in the period of guarantee work

Estimated costs of rectification in the period of guarantee work are recognized within the period of time under each the project contract, basing on the progress of the project and actual costs incurred to date, together with fluctuations in costs of construction materials, labor and the current situation and historical experience of the project manager on such construction project.

#### Estimate of delay penalties

An estimate of delay penalties is considered an effect of contractual changes on the price of the transaction and measuring the progress of completion of the completed workload to be recognized as an increase or decrease of income as at the contract change date.

An estimate of delay will be based on construction results and other factors that may be related to the probability of such damage.

#### Estimate of expected losses on construction projects

An estimate of expected losses on construction projects of each project is based on the progress of the project and actual costs incurred to date, together with fluctuations in costs of construction materials, labor and the current situation and historical experience of the project manager on such construction project.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENED DECEMBER 31, 2021

3.17 Share capital

Ordinary shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares and

share options are recognised as a deduction from equity, net of any tax effects.

Repurchase of share capital (treasury shares)

When share capital recognised as equity is repurchased, the amount of consideration paid, including directly

attributable costs, is classified as treasury shares and recognised as a deduction from equity. An equal amount is

appropriated from retained earnings and taken to a reserve for treasury shares within equity. When treasury shares

are sold, the amount received is recognised as an increase in equity by crediting the cost of the treasury shares sold,

calculated using the weighted average method, to the treasury shares account and transferring the equivalent amount

back from reserve for treasury shares to retained earnings. Surpluses on the sale of treasury shares are taken directly

to a separate category within equity, "Surplus on treasury shares". Net deficits on sale or cancellation of treasury

shares are debited to retained earnings after setting off against any remaining balance of surplus on treasury shares.

3.18 Revenues

Revenue excludes value added taxes and is arrived at after deduction of trade discounts.

Contract revenues

The Group has determined that its construction contracts generally have one performance obligation. The Group

recognises construction revenue over time where the stage of completion is measured using an input method,

based on comparison of actual construction costs incurred up to the end of the period and total anticipated

construction costs at completion.

The likelihood of contract variations claims and liquidated damages, delays in delivery or contractual penalties

is taken into account in determining revenue to be recognised, such that revenue is only recognised to the extent

that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur.

When the value and stage of completion of the contract cannot be reasonably measured, revenue is recognised only

to the extent of contract costs incurred that are expected to be recovered.

Sales of construction materials

Sales of construction materials and materials be over demand are recognized when the company has complied with

the obligation in the contract and transferred the control of the product to the customer.

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#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

#### Rendering of service

Rendering of service are room service revenue, revenue from food and beverages, and other service incomes are recognised when guests check in or services are provided.

#### Interest and dividend income

Interest income is recognised in profit or loss as it accrues. Dividend income is recognised in profit or loss on the date the Group's/Company's right to receive payments is established.

Gain from compromise is recognized when the installable payment is made to creditor pursuant to the compromise agreement prepared in front of the Court.

Other income is recognized on an accrual basis. The compensation for damage from the lawsuit or dispute is recognized when has the result and receive the payment.

#### 3.19 Expenses

Expenses are recognized on the accrual basis.

#### 3.20 Financial costs

Financial costs comprise interest expenses on borrowings and unwinding of discount on provisions and contingent consideration.

Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss using the effective interest method.

#### 3.21 Income tax

Income tax expense for the year comprises current and deferred tax. Current and deferred tax are recognised in profit or loss except to the extent that they relate to a business combination, or items recognised directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantially enacted at the end of the reporting period, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for the following temporary differences: the initial recognition of goodwill; the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss; and differences relating to investments in subsidiaries and joint ventures entities to the extent that it is probable that they will not reverse in the foreseeable future.

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

The measurement of deferred tax reflects the tax consequences that would follow the manner in which the Group/Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, using tax rates enacted or substantively enacted at the end of the reporting period.

In determining the amount of current and deferred tax, the Group / Company takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. The Group / Company believes that its accruals for tax liabilities are adequate for all open tax years based on its assessment of many factors, including interpretations of tax law and prior experience. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the Group / Company to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised. Deferred tax assets are reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that the related tax benefit will be realised.

### 3.22 Earnings per share

Basic earnings per share is calculated by diving the profit or loss for the year attributable to ordinary shareholders by the number of ordinary shares outstanding during the year, adjusted for own share held.

### 3.23 Segment reporting

Segment results that are reported to the Board of Directors (the chief operating decision maker) include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

### 3.24 Dividends

Dividend payment and interim dividend are recorded in the accounting period in which the General Meeting of Shareholders of the Company and the Board of Directors Meeting of the Company have approved the dividend payment.

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

### 4 Related parties

For the purposes of these financial statements, parties are considered to be related to the Group / Company if the Group / Company has the ability, directly or indirectly, to control or joint control the party or exercise significant influence over the party in making financial and operating decisions or vice versa, or where the Group / Company and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

Relationships with related parties were as follows:

		Country of incorporation/	
	Name of entities	nationality	Nature of relationships
Sub	sidiaries		
1.	SCR Asset Management Co., Ltd.	Thailand	Subsidiary, 68% shareholding, and some common directors
2.	Natural Ville Service Apartment	Thailand	Subsidiary, 99.97% shareholding and some
	and Management Co., Ltd.		common directors
3.	CSM Capital Partners Co., Ltd.	Thailand	Subsidiary, 60% shareholding and some common directors
4.	JT Ten Co., Ltd.	Thailand	Subsidiary, 84.98% shareholding and some common directors
5.	PT Three Land Co., Ltd.	Thailand	Subsidiary, 79.98% shareholding and some common directors
6.	AN 8 Co., Ltd.	Thailand	Subsidiary, 79.90% shareholding and some common directors
7.	SHG Management Co., Ltd.	Thailand	Subsidiary, 70% shareholding and some common directors
8.	Delta Infra One Co., Ltd.	Thailand	Subsidiary, 90% shareholding and some common directors
As	sociate		
1.	Natural Hotel Sukhumvit Co., Ltd	Thailand	Associate, 25% Shareholding and completed the liquidation process
Re	lated companies		
1.	Bangkok Expressway and Metro Public  Company Limited	Thailand	Related company, 0.49% shareholding

### NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

# Country of

		incorporation/	
	Name of entities	nationality	Nature of relationships
2.	Mivan (Thailand) Co., Ltd.	Thailand	Related company as a venture in Syntec-Mivan
			Joint Venture
3.	Siam Syntec Planner Co., Ltd.	Thailand	Related company, some common directors
4.	Tate Enterprise Co., Ltd.	Thailand	Related company, some common shareholder
5.	N&J Assets Management Co., Ltd.	Thailand	Related company, some common directors
6.	Narai Phand Co., Ltd.	Thailand	Related company, directors related to the director
			of the Company
7.	N & J Hospitality Co., Ltd.	Thailand	Related company, directors related to the director
			of the Company
8.	Pink Cafe Co., Ltd.	Thailand	Related company, directors related to the director
			of the Company
9.	Safe Series Co., Ltd.	Thailand	Related company, shareholder as a key
			management personnel of the Company
10.	Mankongsangtong Holding Co., Ltd.	Thailand	Related company, common shareholders
11.	Thonglor Management Co., Ltd.	Thailand	Related company, shareholder related to the
	0		Company's directors
12.	Wealthy Living Co.,Ltd.	Thailand	Related company, shareholder related to the
	, ,		Company's directors
13.	Chuaphaibul Steel Co., Ltd.	Thailand	Related company, directors related to the director
	,		or shareholder of the Company
14.	Thai Roong Ruang Industry Co., Ltd.	Thailand	Related company, shareholder and director related
	Ç Ç .		to the shareholders and directors of the
			Company
15.	TRR Property Co., Ltd.	Thailand	Related company, shareholder and director as the
	,		shareholder and director of the subsidiary
16.	CSNJ Patong 3 Co., Ltd.	Thailand	Related company, shareholder related to the
10.	,		Company's directors
17	The Gas Carrier Co., Ltd.	Thailand	Related company, directors related to the
.,.	, , ,		Company's directors
18	Thai Ruam Toon Warehouse Co., Ltd.	Thailand	Related company, shareholder and director as the
			shareholder and director of the subsidiary
17. 18.			Related company, directors related to the  Company's directors  Related company, shareholder and director as the

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

		Country of	
		incorporation/	
	Name of entities	nationality	Nature of relationships
Rel	ated persons		
1.	Six related persons	Thailand	Related persons, as the Company's and the
	-		subsidiaries' directors, shareholders, key
			management personnel or related to the key
			management personnel.
2.	Key management personnel	Thailand	Persons having authority and responsibility for
			planning, directing and controlling the
			activities of the entity, directly or indirectly
			including any director of the Group/Company
			(whether executive or otherwise).

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

The pricing policies for particular types of transactions are explained further below:

**Pricing policies** 

Interest income

MLR - 2.48 to MLR - 2.75 per annum

Contract revenues

Cost price plus profit margin not less than 12%

Rendering of service

Service income to be refunded under the contract on the basis

determined by related concern

Contract costs

Market price

Purchase of steel

Market price

Cost of service (management fee for service

Contract price on the basis determined by the related concerned

apartment and others)

Service expenses

Contract price on the basis determined by the related concerned

Land rental

Contract price on the basis determined by the related concerned

Interest expenses

MLR - 2.48 to MLR - 2.75 per annum

Directors benefit expenses represented meeting

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Approval from the Company's directors and shareholders

allowance and director bonus

Directors and management benefit expenses

represented salary and bonus

Approval from the Company's directors and shareholders

# NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

Significant transactions for the year ended December 31 with related parties were summarized as follows:

				(Unit : Baht)
	Cons	olidated	Separ	rate
	2021	2020	2021	2020
Revenue				
Subsidiaries				
Rendering of service and others	-	-	4,084,675	5,077,182
Interest income	-	-	2,313,210	2,588,019
Related companies				
Contract revenues	240,071,390	458,603,955	240,071,390	458,603,955
Rental and service expenses	1,549,284	5,769,683	360,000	3,707,805
Expenses				
Subsidiaries				
Cost of service	-	-	9,851,490	16,006,314
Administrative expenses	400,000	-	5,612,462	1,284,660
Related companies				
Contract costs	136,758,739	190,111,263	136,758,739	190,111,263
Cost of service	17,333,866	18,424,603	-	57,217
Space rental and services	194,400	2,777,106	194,400	2,777,106
Other service expenses	1,451,974	3,119,024	1,451,974	3,119,024
Purchase of steel	62,958,087	55,617,705	62,958,087	55,617,705
				(Unit : Baht)
	Consc	lidated	Sepa	arate
	2021	2020	2021	2020
Key management personnel				
Key management personnel compensation	44,653,942	53,683,487	39,825,256	46,710,550
Short-term employee benefits	1,867,818	1,693,370	1,867,818	1,693,370
Post-employment benefits		55,376,857	41,693,074	48,403,920
Total key management personnel compensation	46,521,760	33,370,637	71,073,077	10,100,000

### NOTES TO FINANCIAL STATEMENTS

Subsidiaries

# FOR THE YEAR ENED DECEMBER 31, 2021

Key management compensation for the years ended December 31, 2021 and 2020, separately shown as follows

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/ I I	· it	٠	Baht)	ł

				(Om . Dan)
	Consolidated		Separate	
	2021	2020	2021	2020
Construction cost	10,589,500	12,097,400	10,589,500	12,097,400
Cost of service	2,621,987	4,968,868	-	~
Cost of distribution	3,259,800	3,179,800	3,259,800	3,179,800
Administrative expenses	30,050,473	35,130,789	27,843,774	33,126,720
<u> </u>	46,521,760	55,376,857	41,693,074	48,403,920
Balance as at December 31 with related parties	were as follows:			
				(Unit : Baht)
	Conso	lidated	Sepa	arate
	2021	2020	2021	2020
Assets				
Trade accounts receivables - related parties				
Related companies	68,148,824	31,975,281	68,148,824	31,866,562

	2021	2020	2021	2020
Assets				
Trade accounts receivables - related parties				
Related companies	68,148,824	31,975,281	68,148,824	31,866,562
Retention receivables under construction				
contracts - related parties				
Subsidiaries		-	3,100,391	3,100,391
Related companies	41,954,280	61,398,009	41,954,280	61,398,009
Total	41,954,280	61,398,009	45,054,671	64,498,400
Other current receivables and advances				
Subsidiaries	-	-	17,004,553	17,003,194
Related companies	30,000	332,817	30,000	332,817
Related persons	838,871	510,080	798,871	470,080
Total	868,871	842,897	17,833,424	17,806,091
Less allowance for credit losses	-	_		
Net	868,871	842,897	17,833,424	17,806,091
Unbilled construction in progress - related				
<u>parties</u>				
Related companies	3,277,894	29,264,753	3,277,894	29,264,753
Short-term loans to related parties				

84,400,000

76,000,000

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

	Consolidated and Separate			
-	202	21	202	20
-	Cost	Fair value	Cost	Fair value
ther non-current financial assets				
quity securities measured at fair value				
through other comprehensive income				
telated companies				
Cost	221,747,612	631,439,777	221,747,612	623,922,637
Profit (loss) from fair value adjustment	409,692,165	-	402,175,025	-
Fair value	631,439,777	631,439,777	623,922,637	623,922,637
· · · · · · · · · · · · · · · · · · ·		and hald for trop	ding that do not gua	lify for
The Company classifies investments in e				uily to:
measurement at fair value through profit and	d loss as fair value typ	e through other comp	rehensive income.	
The Company recognized dividends from ec	nuity securities in the	income statement for	the year ended Decem	ber 31,
	17			
2021, and 2020 as follows				(Unit : Baht)
			Consolidated a	
			2021	2020
			2021	6 765 426
Dividends			7,517,140	
Dividends				6,765,426
Dividends		Connolidated	7,517,140	6,765,426 (Unit : Baht)
Dividends	•	Consolidated	7,517,140 Sep	6,765,426 (Unit : Baht) parate
Dividends	2021	Consolidated 2020	7,517,140	6,765,426 (Unit : Baht)
<u>Liabilities</u>	•		7,517,140 Sep	6,765,426 (Unit : Baht) parate
Liabilities Trade accounts payable - related parties	2021	2020	7,517,140 Sep 2021	6,765,426 (Unit : Baht) parate 2020
Liabilities Trade accounts payable - related parties	•	2020	7,517,140 Sep 2021	6,765,426 (Unit : Baht parate 2020
<u>Liabilities</u>	2021	2020	7,517,140 Sep 2021	6,765,426 (Unit : Baht) parate 2020  9,765,986
<u>Liabilities</u> <u>Trade accounts payable - related parties</u> Related companies	2021	2020	7,517,140 Sep 2021	6,765,426 (Unit : Baht) parate 2020  9,765,986
Liabilities Trade accounts payable - related parties Related companies Other current payables - related parties	2021	2020	7,517,140  Sep 2021  6,205,303  - 15,510,427 2 916,101	6,765,426 (Unit : Baht) parate 2020  9,765,986  18,339,74 224,13
<b>Liabilities</b> <b>Trade accounts payable - related parties</b> Related companies <b>Other current payables - related parties</b> Subsidiaries	6,205,3	2020 	7,517,140  Sep 2021  6,205,303  - 15,510,427 2 916,101	6,765,426 (Unit : Baht parate 2020  9,765,986  18,339,74 224,13
Liabilities Trade accounts payable - related parties Related companies  Other current payables - related partics Subsidiaries Related companies Total	2021 6,205,3 1,669,7	2020 	7,517,140  Sep 2021  6,205,303  - 15,510,427 2 916,101	6,765,426 (Unit : Baht parate 2020  9,765,986
Liabilities Trade accounts payable - related parties Related companies  Other current payables - related parties Subsidiaries Related companies Total  Short-term loans from related parties and	2021 6,205,3 1,669,7	2020 	7,517,140  Sep 2021  6,205,303  - 15,510,427 2 916,101	6,765,426 (Unit : Baht) parate 2020  9,765,986  18,339,74 224,13
Liabilities Trade accounts payable - related parties Related companies  Other current payables - related partics Subsidiaries Related companies Total	2021 6,205,3 1,669,7 1,669,7	2020 .03 9,765,986 .730 1,523,98 .730 1,523,98	7,517,140  Sep 2021  6,205,303  - 15,510,427 2 916,101	6,765,426 (Unit : Baht parate 2020  9,765,986  18,339,74 224,13

(Unit : Baht)

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

			(Unit:	Thousand Baht)
	Consolidated		Separate	
	2021	2020	2021	2020
Advance received from customers under				
construction contracts - related parties				
Related companies	1,793,638	9,097,032	1,793,638	9,097,032
Retention payables from subcontractors - related				
<u>parties</u>				7.460.220
Related companies	2,844,394	7,460,329	2,844,394	7,460,329
Lease liabilities - related parties				_
Related companies	232,639,670	224,798,954	_	

Movements of short - term loans to related parties for the year ended December 31, 2021 were as follows:

				(Unit	: Thousand Baht)	
	Relationship		Separ	ate		
		Balance as at			Balance as at	
		January, 1 During the period		e period	December, 31	
		2021	Increase	Decrease	2021	
Loan to related parties	· · · · · · · · · · · · · · · · · · ·					
CSM Capital Partners Co., Ltd.	Subsidiary	9,000	-	(9,000)	-	
SCR Asset Management Co., Ltd.	Subsidiary	67,000	16,000	-	83,000	
SHG Management Co., Ltd.	Subsidiary	-	1,400	•	1,400	
		76,000	17,400	(9,000)	84,400	

As at December 31, 2020, the Company had short-term loans to a subsidiary ("CSM Capital Partners Co., Ltd.") of Baht 9 million represented short-term loans under 3 loan agreements, requiring payable on demand. The principal and interest will be repaid within 2 years, interest charged at MLR-2.48% and MLR-2.75% per annum.

As at December 31, 2021 and December 31, 2020, the Company had short-term loans to a subsidiary ("SCR Asset Management Co., Ltd.") of Baht 83 million and Baht 67 million represented short-term loans under 16 loan agreements, requiring payable on demand. The principal and interest will be repaid within 2 years, interest charged at MLR-2.48% to MLR -2.75% per annum.

As at December 31, 2021, the Company had short-term loans to a subsidiary ("SHG Management Co., Ltd.") of Baht 1.4 million represented short-term loans under 1 loan agreement, requiring payable on demand. The principal and interest will be repaid within 2 years, interest charged at MLR-2.50% per annum.

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

Movements of short - term loans from related parties and persons for the year ended December 31, 2021 were as follows:

					(Unit : Baht)
			Consoli	dated	
		Balance as at January, 1	During the	e period	Balance as at December, 31
	Relationship	2021	Increase	Decrease	2021
Short - term loans from related					
parties and parties					
Tate Enterprise Co., Ltd.	Shareholders of subsidiary Shareholders	-	200	-	200
Thonglor Management Co., Ltd.	of subsidiary	-	100		100
,	Shareholders				
Related persons	of subsidiary		300	-	300
		-	600	<u> </u>	600

As at December 31, 2021, the subsidiary had short-term loans from Shareholders of the subsidiary of Baht 0.60 million represented short-term loans under 3 loan agreements, requiring payable on demand. The principal and interest will be repaid within 2 years, interest charged at MLR-2.50% per annum.

### The commitments with related parties

The Ordinary General Meeting of Shareholders of the Company held on April 30, 2021, resolved the approval of Directors' remunerations for the year 2021 which were represented the meeting allowance of Baht 18,000 per time per head, and the annual audit committee directors' remunerations of Baht 310,000 per head.

The Ordinary General Meeting of Shareholders of the Company held on April 30, 2020, resolved the approval of Directors' remunerations for the year 2020 which were represented the meeting allowance of Baht 18,000 per time per head, and the annual audit committee directors' remunerations of Baht 310,000 per head.

### 5 Other current financial assets

				(Unit : Baht)		
	Consolidated					
	203	20				
	Cost	Fair value	Cost	Fair value		
Other current financial assets						
Premium savings	22,661,658	22,661,658	22,608,266	22,608,266		
Fixed Deposit	90,892,027	90,892,027	90,000,000	90,000,000		
Mutual fund – debt securities	1,608,229,976	1,613,678,466	1,399,751,763	1,403,452,025		
Total	1,721,783,661	1,727,232,151	1,512,360,029	1,516,060,291		

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

				(Unit : Baht)	
	Separate				
	20	21	20	)20	
	Cost	Fair value	Cost	Fair value	
Other current financial assets					
Premium savings	22,661,658	22,661,658	22,608,266	22,608,266	
Fixed Deposit	90,892,027	90,892,027	90,000,000	90,000,000	
Mutual fund – debt securities	1,607,273,811	1,612,718,856	1,398,896,026	1,402,588,957	
Total	1,720,872,496	1,762,272,541	1,511,504,292	1,515,197,223	

Financial assets mandatorily measured at FVPL include the following:

(Unit : Baht)

	Consoli	idated	Sepa	rate
	2021	2020	2021	2020
Mutual fund – debt securities	1,613,678,466	1,403,452,025	1,612,718,856	1,402,588,957

As at December 31, 2021 and December 31, 2020, investments in mutual fund – debt securities of the Company amounted to Baht 141 million and Baht 138 million respectively, had been used as collateral for liabilities under letter of guarantee with two domestic commercial banks.

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

### 6 Trade accounts receivables

(Unit : Baht)

	Consolidated		Separate		
	2021	2020	2021	2020	
Related companies	68,148,824	31,980,238	68,148,824	31,866,562	
Other parties	627,285,049	1,044,523,269	617,213,838	1,036,800,366	
Total	695,433,873	1,076,503,507	685,362,662	1,068,666,928	
Less allowance for receivable credit					
losses	(157,656,446)	(157,656,444)	(154,751,533)	(154,751,533)	
Net	537,777,427	918,847,063	530,611,129	913,915,395	

Aging analyses for trade accounts receivables were as follows:

(Unit : Baht)

	Consolidated		Sepa	arate
	2021	2020	2021	2020
Within credit terms	282,811,027	651,288,774	281,504,102	649,566,108
Still litigation	159,515,229	159,515,229	154,751,533	154,751,533
Overdue:				
- Less than 3 months	171,731,918	89,812,077	168,797,056	88,610,321
- Over 3 months to 6 months	11,583,517	138,105,109	11,068,460	137,956,648
- Over 6 months to 12 months	29,495,919	11,100,818	28,986,996	11,100,818
- Over 12 months	40,296,263	26,681,500	40,254,515	26,681,500
Total overdue	253,107,617	265,699,504	249,107,027	264,349,287
Total	695,433,873	1,076,503,507	685,362,662	1,068,666,928

The normal credit term granted by the Group/Company ranges from 15 days to 45 days.

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

The loss allowance for trade receivables can be reconciled as follows:

_		Consolidated			Separate	
_	Average expected loss rate	Trade receivables (Gross)	Loss allowance	Average expected loss rate	Trade receivables (Gross)	Loss allowance
-	%	Baht	Baht	%	Baht	Baht
As at December 31, 2021 Within credit terms Overdue:	0.00	282,811,027	-	0.00	281,504,102	-
- Less than 3 months	0.00	171,731,918	•	0.00	168,797,056	-
- Over 3 months to 6 months	0.00	11,583,517	-	0.00	11,068,460	-
- Over 6 months to 12 months	0.00	29,495,919	-	0.00	28,986,996	-
- Over 12 months	0.00	40,296,263	-	0.00	40,254,515	-
Still litigation	98.83	159,515,229	(157,656,444)	100.00	154,751,533	(154,751,533)
Total		695,433,873	(157,656,444)		685,362,662	(154,751,533)

The loss allowance for trade receivables can be reconciled as follows:

(Unit : Baht)

<del>-</del>	Consolidated	Separate
For the year ended December 31, 2021		
As at January 1, 2021	(157,656,444)	(154,751,533)
(Increase) Decrease in loss allowance recognised in profit or loss	-	-
Receivables written off during the year as uncollectible	-	-
As at December 31, 2021	(157,656,444)	(154,751,533)

As at December 31, 2020, one of the trade receivables pending litigation has ended. The Supreme Court ruled that the debtor would not be liable for all debt owed against the Company. The Company therefore reversed allowance for credit losses of trade receivables amount to Baht 21.14 million, which consisted of allowance for credit losses of trade receivables amount to Baht 1.24 million, retentions receivables amount to Baht 14.52 million and unbilled construction in progress amount to Baht 5.38 million.

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

### 7 Other current receivables

(Unit :Baht)

	Consolidated		Separ	rate
	2021	2020	2021	2020
Other receivables	40,177,953	25,909,621	55,868,135	42,526,986
Accrued income	10,557,756	13,709,544	829,248	2,250,794
Prepaid expenses	14,571,656	13,133,378	11,316,170	9,350,215
Input tax not due	3,363,722	5,235,095	2,728,237	4,627,070
Advances	4,678,733	5,817,646	4,541,917	5,614,672
Prepaid value added tax	6,837,146	9,719,388	766,496	38,738
Total	80,186,966	73,524,672	76,050,203	64,408,475
Less allowance for credit losses	(7,771,679)	(7,185,262)	(7,771,679)	(7,185,262)
Net	72,415,287	66,339,410	68,278,524	57,223,213
Related parties	30,000	332,817	17,034,553	17,336,011
Key management personnel	838,871	510,080	798,871	470,080
Other parties	79,318,095	72,681,775	58,216,779	46,602,384
Total	80,186,966	73,524,672	76,050,203	64,408,475
Less allowance for credit losses	(7,771,679)	(7,185,262)	(7,771,679)	(7,185,262)
Net	72,415,287	66,339,410	68,278,524	57,223,213

The loss allowance for trade receivables can be reconciled as follows:

	Consolidated and Separate
For the year ended December 31, 2021	<del></del>
As at January 1, 2021	(7,185,262)
(Increase) Decrease in loss allowance recognised in profit or loss	(586,417)
Receivables written off during the year as uncollectible	-
As at December 31, 2021	(7,771,679)

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

### 8 Contract assets

### 8.1 Contract balance

				(Unit : Baht)	
	Consol	idated	Separate		
	2021	2020	2021	2020	
Contract assets					
Retentions receivables under					
construction contract	757,169,470	826,881,385	760,269,861	829,981,777	
Unbilled construction in progress	702,011,953	653,298,360	702,011,953	653,298,360	
Total	1,459,181,423	1,480,179,745	1,462,281,814	1,483,280,137	
Current	1,335,761,271	829,669,567	1,335,761,271	829,669,567	
Non-current	123,420,152	650,510,178	126,520,543	653,610,570	
Total contract assets	1,459,181,423	1,480,179,745	1,462,281,814	1,483,280,137	

### 8.2 Retentions receivables under construction contracts

				(Unit : Baht)
	Consoli	dated	Separate	
	2021	2020	2021	2020
Retentions receivables under				
construction contract	769,413,366	839,030,645	772,513,757	842,131,037
Less allowance for credit losses	(12,243,896)	(12,149,260)	(12,243,896)	(12,149,260)
Net	757,169,470	826,881,385	760,269,861	829,981,777
Current	633,749,318	176,371,207	633,749,318	176,371,207
Non-current	123,420,152	650,510,178	126,520,543	653,610,570
Total	757,169,470	826,881,385	760,269,861	829,981,777

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

### 8.3 Unbilled construction in progress

(Unit : Baht)

Separate

	2021	2020	2021	2020
Unbilled construction in progress	710,973,878	662,260,285	710,973,878	662,260,285
Less allowance for credit losses	(8,961,925)	(8,961,925)	(8,961,925)	(8,961,925)
Net	702,011,953	653,298,360	702,011,953	653,298,360
			(U	nit : Million Baht)
<del></del>	Consolie	dated	Separ	ate
-	2021	2020	2021	2020
Construction project contracts amount	53,916	51,362	53,916	51,362
Contract revenue recognized as revenue since				
commencing date to present	50,200	44,888	50,200	44,888
Less progress billings (as invoices)	(49,585)	(44,322)	(49,585)	(44,322)
Unbilled construction in progress	615	566	615	566
Unbilled construction in progress				
(Still litigation)	96	96	96	96
Unbilled construction in progress at				
the end of period	711	662	711	662
Less allowance for credit losses	(9)	(9)	(9)	(9
Net	702	653	702	653
Excess of progress billing over				
work in progress (Contract liabilities)	(217)	(382)	(217)	(382
Net	485	271	485	271

Consolidated

As at December 31, 2021, the Company has a balance of unbilled construction in progress amount to Baht 615 million which is expected to be paid within 1 year.

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

### 9 Inventories

(Unit : Baht)

	Consolid	ated	Separa	ate
	2021	2020	2021	2020
Construction materials	110,878,556	89,844,583	110,878,556	89,844,583
Spare parts and supplies	10,846,719	13,779,370	9,845,226	12,977,747
Less allowance for devaluation of				
inventories	-	_		
Spare parts and supplies, net	10,846,719	13,779,370	9,845,226	12,977,747
Total	121,725,275	103,623,953	120,723,782	102,822,330
The cost of inventories is recorded as				
expenses and included in the				
construction cost accounting				
(Million Baht).	1,104	1,694	1,104	1,694

### 10 Investments in associate company

(Unit : Baht)

	Consolida	ated	Separa	nte
	2021	2020	2021	2020
As at January 1, 2021	72,841	130,360	9,375,000	9,375,000
Share of loss from investment				
Under equity method		(57,519)	-	-
Write off the investment	(72,841)	**	-	-
	-	72,841	9,375,000	9,375,000
Less allowance for devaluation				
of investments	-	· · ·	(9,375,000)	(9,375,000)
As at December 31, 2021	-	72,841		-

As The Extraordinary Shareholder's Meeting No. 1/2020 of the associated company held on December 17, 2020 passed the resolution to liquidate the associated company. On December 18, 2020, the associated company had already registered for dissolution and completed the liquidation process on June 2, 2021

# SYNTEC CONSTRUCTION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

Summary of significant financial information of Natural Hotel Sukhumvit Company Limited

Summary of the financial status list

	(Unit: Million Baht)
	As at December 31, 2020
Total assets	0.36
Total liabilities	0.08
Net assets	0.28
Investment proportion (%)	25
Carrying amount of interest in an associated company	0.07
Summary of income statement	
	(Unit: Million Baht)
	As at December 31, 2020
Income	0.0002
Profit (Loss)	(0.23)

### 11 Investments in subsidiaries

(Unit : Baht)

Company's name	Paid-up Sh	are Capital	Co	st
	December 31,	December 31,	December 31,	December 31,
	2021	2020	2021	2020
	Million Baht	Million Baht		
SCR Asset Management Co., Ltd.	600	600	408,064,000	408,064,000
Natural Ville Service Apartment				
and Management Co., Ltd.	2	2	1,999,700	1,999,700
CSM Capital Partners Co., Ltd.	1,325	1,225	795,000,000	735,000,000
PT Three Land Co., Ltd.	120	120	95,976,000	95,976,000
JT Ten Co., Ltd.	140	140	118,972,000	118,972,000
AN 8 Co., Ltd.	130	130	103,870,000	103,870,000
SHG Management Co., Ltd.	9	6	6,300,000	4,550,000
Delta Infra One Co., Ltd.	2	1	1,799,900	899,950
Total			1,531,981,600	1,469,331,650

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

The Extraordinary General Meeting of the subsidiary company ("CMS Capital Partners Co., Ltd"), held on March 12, 2021, approved to increase the company's authorized share capital from Baht 1,225 million to Baht 1,325 million in order to use as working capital of the subsidiary. The subsidiary company registered the capital increase with the Ministry of Commerce on March 25, 2021.

The Extraordinary General Meeting of the subsidiary company ("SHG Management Co., Ltd."), held on September 18, 2020, approved to increase the company's authorized share capital from Baht 4 million to Baht 9 million in order to use as working capital of the subsidiary. The subsidiary company registered the capital increase with the Ministry of Commerce on October 2, 2020.

According to the Board of Directors' Meeting of the Company held on June 29, 2020, the resolution approved the registration of a subsidiary company ("Delta Infra One Co., Ltd."). The subsidiary provides services in consulting, purchasing and installing of sanitary, electrical, pipeline and air conditioning systems. The subsidiary was registered on July 13, 2020, which the Company holding 90%.

The Extraordinary General Meeting of the subsidiary company ("CMS Capital Partners Co., Ltd"), held on April 9, 2020, received important approval to increase the registered capital of the subsidiary company from Baht 1,175 million to Baht 1,225 million in order to repay the principal in accordance with the loan conditions with a local commercial bank. The subsidiary company registered the capital increase with the Ministry of Commerce on April 20, 2020.

The Extraordinary Meeting of Shareholders of subsidiary (JT Ten Co., Ltd.) held on January 21, 2020, approved the increase of the company's authorized share capital from Baht 100 million to Baht 140 million. The subsidiary also registered the increases of shares with Ministry of Commerce on February 3, 2020

# NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

# 12 Non-controlling interests

The following table summarizes the information about each subsidiary of the group of companies with significant non-controlling interests.

	100000	i	Natural Ville	Ville	-													
	SCR Asset	sset	Service apartment	artment										,	, , ,	Ċ		
	Management Co.,	ent Co.,	and Management	gement	CSM Capital	ıpital	PT Three Land	Land				J.	SHG Management		Delta Intra One	a One		
	_ Ltd.		Co., Ltd.	.td.	Partners Co., Ltd.	o., Ltd.	Co., Ltd.	ţţ	JT Ten Co., Ltd.	" Ltd.	AN 8 Co., Ltd.	Ltd.	Co., Ltd.	d.	Co., Ltd.	,td.	Total	al
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Percentage of non-controlling	Line																	
interests	32.00	32.00	0.03	0.03	40.00	40.00	20.02	20.02	15.02	15.02	20.10	20.10	30.00	30.00	10.01	10.01		
Current assets	41	30	21	23	56	46	'n	ζ.	21	29	124	122	7	<b>port</b>	-	-		
Non-current assets	915	896	1	,	2,115	2,216	306	315	321	237	5	5	2	7	1	ı		
Current liabilities	(157)	(135)	(17)	(17)	(274)	(310)	1	ı	1	1	•	1	(3)	ı		1		
Non-current liabilities	(442)	(448)	(2)	(4)	(653)	(1,018)	(233)	(225)	(230)	(142)		,	(2)	(5)	'   	-		
Net assets	357	415	2	2	944	934	9/	95	112	124	129	127	Ξ	-	-	1		
Carrying amounts of																	;	Ì
non-controlling interests	114	133	And the second		377	374	15	19	17	19	26	25			***	•	549	570

SYNTEC CONSTRUCTION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

																	(Unit: M	(Unit : Million Baht)
			Natural Ville	1 Ville					beautr.									
	SCR Asset	Asset	Service apartment	partment	,			<del>.</del>					SHG Management		Delta Infra One	ra One		
	Management Co.,	nent Co.,	and Management	agement	CSM Capital	apital	PT Three Land	Land				,	JEN OUG		149	<del>-</del>	ę.	Total
	Ltd.	d.	Co., Ltd.	L.td.	Partners Co., Ltd.	o., Ltd.	Co., Ltd.	; jtđ. jtđ.	JT Ten Co., Ltd.	o., Ltd.	AN 8 Co., Ltd.	,, Ltd.	Co., Ltd.	Jtd.	(%)	. Etc.	1	ızı
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Income	81	78	<del></del>	16	170	209	ı	í	•	ı	3	7	7	4	t	ŧ		
Profit (Loss)	(85)	(65)	1		(90)	(72)	(18)	(18)	(12)	(12)	7	7	(5)	(5)	(1)	I		
Other comprehensive income	•	(1)	•	t	ı		,   	'	1	-	1	1	1	1	1	-		
Total comprehensive income	(58)	(99)	ı	1	(06)	(71)	(18)	(18)	(12)	(12)	2	2	(5)	(5)	Ξ	E		
Profit (loss) allocated for																		
Non-controlling interests	(19)	(21)			(36)	(29)	(4)	(3)	(1)	(3)	•	E .	$\exists$	(1)		\$	(61)	(56)
Cash flows from operating	;	Ċ	•	ć	¥	9	ı	ı	ı	1	Ξ	,	(4)	(4)	Ξ	1		
activities	4. 4	20		(7)	90	99								•				
Cash flows from investing	ξ	'	'	<b>****</b>	(4)	9	(5)	(1)	8	(10)	(5)	(108)	ı	(1)	•	ı		
activities	3	ı		•	?	}	ì	<u>}</u>	•									
Cash flows from financing activities	(2)	(48)	-	'	(39)	(55)	t L	I	(1)	35	'	1	4	7		<u> </u>		
Cash and equivalent Net	11	7	_	Ξ	13	(2)	3	(E)	9	25	(9)	(108)	• \$	(3)		_		
ווונו בשפב (מברו בשפר) זוו בשפינ			1															

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

### 13 Investment properties

					(Unit : Baht)
			Consolidated		
	****			Construction	
	Land	Condominium	Furniture	in progress	Total
Cost		•			
As at January 1, 2021	306,571,138	319,249,832	3,421,893	4,338,286	633,581,149
Additions	-	1,125,260	295,697	-	1,420,957
Transfers in (out)	-	3,438,286	-	(3,438,286)	-
Adjustment	-	1,540,389	**	(900,000)	640,389
As at December 31, 2021	306,571,138	325,353,767	3,717,590	-	635,642,495
Accumulated depreciation					
At January 1, 2021	-	101,392,591	2,363,066	-	103,755,657
Depreciation charge for					
the year	-	22,388,763	394,046	~	22,782,809
Adjustment	-	306,390	_		306,390
At December 31, 2021	-	124,087,744	2,757,112	-	126,844,856
Net book value					
At December 31, 2020	306,571,138	217,857,241	1,058,827	4,338,286	529,825,492
At December 31, 2021	306,571,138	201,266,023	960,478	<u></u>	508,797,639
Fair value measurement					
Appraised price	417,771,894	279,893,650	1,308,866		
Evaluation criteria	Income	Market	Income		
	Approach	Approach,	Approach		
		Cost Approach			
		and Income			
		Approach			

Depreciation was included in:		(Unit: Baht)
	Consolida	ited
	2021	2020
Room service costs	22,469,374	22,409,170
Administrative expenses	313,435	276,735
Total	22,782,809	22,685,905

Depreciation for the year is included in administrative expenses

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

			(Unit : Baht)
		Separate	
		Construction	
	Condominium	in progress	Total
Cost			
At January 1, 2021	7,555,522	4,338,285	11,893,807
Additions	-	-	~
Transfers in (out)	3,438,285	(3,438,285)	-
Adjustment	1,540,389	(900,000)	640,389
At December 31, 2021	12,534,196		12,534,196
Accumulated depreciation			
At January 1, 2021	4,789,362	-	4,789,362
Depreciation charge for the year	313,436	-	313,436
Adjustment	306,390	-	306,390
At December 31, 2021	5,409,188	-	5,409,188
Net book value			
At December 31, 2020	2,766,160	4,338,285	7,104,445
At December 31, 2021	7,125,008	M	7,125,008
Fair value measurement			
Appraised price	15,333,000		
Evaluation criteria	Market Approach		
	and		
	Cost Approach		
			(I Inite Pales)
			(Unit: Baht)
		Sepa	rate

2020

276,735

2021

313,436

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

### Measurement of fair value

Investment property as of December 31, 2021, appraised by independent valuers According to the report dated January 4 and 20, 2022, the fair value measurement of investment properties is organized in the hierarchy of fair value measurements at level 2 and level 3.

Investment property as of December 31, 2021, of the subsidiary appraised by independent valuers According to the report dated January 14, 2022, the fair value measurement of investment properties is organized in the hierarchy of fair value measurements at level 3.

### Pledge

As of December 31, 2021, the subsidiary company used the investment property, which is a condominium in Eight Thonglor Project, with a book value of Baht 493 million, as collateral for loans from a domestic commercial bank amount of Baht 1,150 million and Please also see note 20 to the financial statements

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# SYNTEC CONSTRUCTION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

# NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

# 14 Property, plant and equipment

Acquisitions, disposals and transfers of property, plant and equipment during the year ended December 31, 2021 were as follows:

								(Unit: Baht)
				Consolidated	dated	110000111	, serious	mat Papakkit a sa a sa
	and desiring	THE PROPERTY OF THE PROPERTY O	Construction	Aluminium				
		Buildings and	machinery	lining	Furniture,			
		building	and	Boards	fixtures and		Construction	
	Land	components	equipment	(formwork)	equipment	Vehicles	in progress	Total
Cost								
At January 1, 2021	1,295,186,410	2,130,219,642	1,122,376,685	162,050,286	330,622,073	152,361,694	49,508,817	5,242,325,607
Additions	•	19,633,090	3,871,519	2,638,200	11,522,864	•	12,439,295	50,104,968
Transfers in (out)	ı	2,574,071	2,117,128	ı	t	1	(4,691,199)	1
Adjustment	•	(1,540,389)	ı	ı	000,006	r	ı	(640,389)
Disposals/write-off	ŧ	(37,472)	(23,864,085)	(63,113,014)	(18,438,649)	(7,829,764)	I Western	(113,282,984)
At December 31, 2021	1,295,186,410	2,150,848,942	1,104,501,247	101,575,472	324,606,288	144,531,930	57,256,913	5,178,507,202
A commulated depressioniation								
Accumulated uchi criation		707 740 403	900 001 065	100 227 341	247 546 491	121 459 362	•	1.975,968,641
At January 1, 2021	•	001,140,407	602,122,200	110,474,501	A / 1601 Ce / 14			
Depreciation charge for the year	1	139,513,430	40,670,703	8,772,694	30,491,874	8,998,722	1	228,447,423
Transfers in (out)	•	ŧ	1	ı	•	1	*	1
Adjustment	ı	(306,390)	1	•	1	•	1	(306,390)
Disposals/write-off		(37,471)	(23,315,168)	(47,749,502)	(18,389,039)	(7,829,764)		(97,320,944)
At December 31, 2021	t .	826,918,051	827,347,500	70,245,533	259,649,326	122,628,320		2,106,788,730

SYNTEC CONSTRUCTION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENED DECEMBER 31, 2021

								(Unit: Baht)
	***************************************	- Legge		Consolidated	dated	- CHARLES - CHAR		ACCEPTATION
	A STANKEY CONTRACTOR OF THE STANKEY OF THE S	- readers	Construction	Aluminium				
		Buildings and	machinery	lining	Furniture,			
		building	and	Boards	fixtures and		Construction	
	Land	components	equipment	(formwork)	equipment	Vehicles	in progress	Total
Net book value								
Owned assets	1,295,186,410	1,442,471,160	312,384,720	52,827,945	83,075,582	30,902,332	49,508,817	3,266,356,966
Total at December 31, 2020	1,295,186,410	1,442,471,160	312,384,720	52,827,945	83,075,582	30,902,332	49,508,817	3,266,356,966
Owned assets	1,295,186,410	1,323,930,891	277,153,747	31,329,939	64,956,962	21,903,610	57,256,913	3,071,718,472
Total at December 31, 2021	1,295,186,410	1,323,930,891	277,153,747	31,329,939	64,956,962	21,903,610	57,256,913	3,071,718,472

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SYNTEC CONSTRUCTION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENED DECEMBER 31, 2021

						•		(Unit: Baht)
	- 1944 a 1	- Water	- devo	Separate	ate		- com/c	A TOTAL AND A TOTA
		Water Water	Construction	Aluminium				
		Buildings and	machinery	lining	Furniture,			
		building	and	Boards	fixtures and		Construction	
	Land	components	equipment	(formwork)	equipment	Vehicles	in progress	Total
Cost	1110							
At.January 1. 2021	85,869,331	285,029,736	1,122,376,685	176,559,105	224,145,586	152,361,695	13,874,488	2,060,216,626
Additions	ŧ	17,871,040	3,871,519	2,638,200	9,427,709	•	3,188,122	36,996,590
Transfers in (out)	r	2,574,071	2,117,128	1	1	•	(4,691,199)	ŕ
Adiustment	,	(1,540,389)	ŧ	ı	000,006	•	1	(640,389)
Disnosals/write-off	1	(37,472)	(23,864,085)	(63,113,014)	(18,438,649)	(7,829,764)	400m	(113,282,984)
At December 31, 2021	85,869,331	303,896,986	1,104,501,247	116,084,291	216,034,646	144,531,931	12,371,411	1,983,289,843
	10.44	+++	- deep	1.4441	· ·			
Accumulated depreciation								
At January 1, 2021	•	214,459,027	809,991,965	123,731,160	172,552,359	121,459,363	•	1,442,193,874
Depreciation charge for the year		14,330,070	40,670,703	8,772,694	17,554,825	8,998,722	•	90,327,014
Transfers in (out)	•	ı	•	ı	ı	ı	1	ı
Adiustment	•	(306,390)	ı	1	1	1	•	(306,390)
Disposals/write-off	•	(37,471)	(23,315,168)	(47,749,502)	(18,389,040)	(7,829,765)	I	(97,320,946)
At December 31, 2021	1	228,445,236	827,347,500	84,754,352	171,718,144	122,628,320	a south	1,434,893,552

SYNTEC CONSTRUCTION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENED DECEMBER 31, 2021

								(Unit: Baht)
	- chapter	1-200-7	- PANAL	Separate	ate		THE STATE OF THE S	
	The state of the s	and the second of	Construction	Aluminium				
		Buildings and	machinery	lining	Furniture,			
		building	and	Boards	fixtures and		Construction	
	Land	components	equipment	(formwork)	equipment	Vehicles	in progress	Total
Net book value								
Owned assets	85,869,331	70,570,709	312,384,720	52,827,945	51,593,227	30,902,332	13,874,488	618,022,752
Total at December 31, 2020	85,869,331	70,570,709	312,384,720	52,827,945	51,593,227	30,902,332	13,874,488	618,022,752
Owned assets	85,869,331	75,451,750	277,153,747	31,329,939	44,316,502	21,903,611	12,371,411	548,396,291
Total at December 31, 2021	85,869,331	75,451,750	277,153,747	31,329,939	44,316,502	21,903,611	12,371,411	548,396,291

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

Depreciation was included in:

(Unit: Baht)

	Consolidated		Separate	
	2021	2020	2021	2020
Contract costs	67,044,051	100,750,554	67,044,051	100,750,554
Room service costs	141,556,483	148,742,427	3,536,698	4,106,844
Distribution costs	124,410	156,672	124,410	156,672
Administrative expenses	19,722,479	18,378,171	19,621,855	18,292,165
Total	228,447,423	268,027,824	90,327,014	123,306,235

As at December 31, 2021 and 2020, buildings and equipment of the group companies at cost of Baht 875 million and Baht 794 million, respectively, have been fully depreciated but still in use.

### Assets under construction:

Total budget cost of project in constructing service apartment building of a subsidiary (SCR Asset Management
Co., Ltd.) at Sriracha Poe, Prachinburi Province (Project 3), amounted to Baht 550 million. Actual cost incurred
to December 31, 2021, in the amount of Baht 6 million, (recorded as construction in progress of Baht 6 million),
remaining amounted to Baht 544 million.

### Pledge:

As at December 31, 2021, land, buildings and building improvement of the Company in the carrying amount of Baht 99 million including indemnity from insurance of those assets were mortgaged as collateral for contingent liabilities due to the letter of guarantee issued by the domestic commercial banks.

As at December 31, 2021, land with existing structures of the subsidiary (SCR Asset Management Co., Ltd) in the carrying amount of Baht 928 million and structures to be constructed in the future was mortgaged as collateral for contingent on borrowings from the domestic commercial bank in the credit line amounting to Baht 620 million. (Note 20)

As at December 31, 2021, the residences in Eight Thonglor Project of the subsidiary (CSM Capital Partners Co., Ltd) in the carrying amount of Baht 1,552 million were mortgaged as collateral for contingent on borrowings from the domestic commercial bank in the credit line amounting to Baht 1,150 million. (Note 20)

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

### 15 Right-of-use assets, net and lease liabilities, net

(Unit : Baht)

	Consolidated		Separ	ate
	2021	2020	2021	2020
Right-of-use assets				
Land	607,689,849	537,391,334	21,423,202	16,811,941
Building and building improvement	402,319,408	440,050,455	402,319,408	440,050,455
Vehicles	16,585,402	25,341,724	15,736,378	24,041,762
Total right-of-use assets	1,026,594,659	1,002,783,513	439,478,988	480,904,158
Lease liabilities				
Current	37,285,768	35,178,606	37,009,287	34,738,721
Non- Current	648,767,385	567,935,682	189,660,235	204,451,309
Total lease liabilities	686,053,153	603,114,288	226,669,522	239,190,030

As at December 31, 2021 and 2020, additions to the right-of-use assets of the Group and the Company were Baht 110 million and Baht 12 million in the consolidated, Baht 27 million and Baht 11 million in the separate, respectively.

The statement of income included following transactions related to leases.

				(Unit : Baht)
<del></del>	Consolida	nted.	Separa	ite
	2021	2020	2021	2020
Depreciation charge of right-of-use				
assets				
Land	40,017,788	44,403,204	22,276,543	26,812,069
Building and building improvement	37,731,047	37,731,047	37,731,047	37,731,047
Vehicles	8,756,321	8,712,459	8,305,384	8,305,384
Total Depreciation charge of right-				
of-use assets	86,505,156	90,846,710	68,312,974	72,848,500
Finance cost relating to leases	21,974,981	22,879,051	9,052,070	10,592,994
Expenses relating to short-term leases				
(included in cost of sales and				
administrative expenses)	5,804,421	10,171,000	5,804,421	10,171,000

The total cash outflow for leases of the Group and the Company in 2021 and 2020 were Baht 45 million in the consolidated, Baht 44 million and 45 million in the separate, respectively.

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

### 16 Intangible assets

			(Unit : Baht)
		Consolidated	
	List of customers and		
	existing business	Software license	Total
Cost			
At January 1, 2020	8,000,000	44,768,497	52,768,497
Additions	-	5,781,907	5,781,907
Disposals/write-off	-	(588,240)	(588,240)
At December 31, 2020 and January 1, 2021	8,000,000	49,962,164	57,962,164
Additions	-	4,938,652	4,938,652
Disposals/write-off	-	-	_
At December 31, 2021	8,000,000	54,900,816	62,900,816
Accumulated amortization			
At January 1, 2020	8,000,000	39,689,719	47,689,719
Disposals/write-off	-	4,316,319	4,316,319
Amortization charge for the year	-	(588,118)	(588,118)
At December 31, 2020 and January 1, 2021	8,000,000	43,417,920	51,417,920
Amortization charge for the year	-	4,362,903	4,362,903
Disposals/write-off	-	-	-
At December 31, 2021	8,000,000	47,780,823	55,780,823
Net book value			
At December 31, 2020	-	6,544,244	6,544,244
At December 31, 2021		7,119,993	7,119,993

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

(Unit : Baht)

	Separate		
	Software license	Total	
Cost			
At January 1, 2020	42,497,384	42,497,384	
Additions	5,721,907	5,721,907	
At December 31, 2020 and January 1, 2021	48,219,291	48,219,291	
Additions	4,677,811	4,677,811	
At December 31, 2021	52,897,102	52,897,102	
Accumulated amortization			
At January 1, 2020	37,943,521	37,943,521	
Amortization charge for the year	3,969,670	3,969,670	
At December 31, 2020 and January 1, 2021	41,913,191	41,913,191	
Amortization charge for the year	4,216,762	4,216,762	
At December 31, 2021	46,129,953	46,129,953	
Net book value			
At December 31, 2020	6,306,100	6,306,100	
At December 31, 2021	6,767,149	6,767,149	

Amortization for the year was included in:

(Unit: Baht)

	Consolidated		Separate	
	2021	2020	2021	2020
Cost of rendering of services	66,119	133,699	66,119	133,699
Room service costs	228,432	685,877	105,227	365,865
Administrative expenses	4,068,352	3,496,743	4,045,416	3,470,106
Total	4,362,903	4,316,319	4,216,763	3,969,670

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

### 17 Trade accounts payables

(Unit : Baht)

	Consoli	Consolidated		ate
	2021	2020	2021	2020
Related companies	6,205,303	9,765,986	6,205,303	9,765,986
Other parties	216,368,712	361,033,450	208,201,850	354,995,196
Total	222,574,015	370,799,436	214,407,153	364,761,182

### 18 Other current payables

(Unit : Baht)

	Consolidated		Separate	
•	2021	2020	2021	2020
Related companies	1,669,730	1,523,982	16,426,528	18,563,882
Other parties	352,103,802	673,743,176	319,366,812	637,656,629
Total	353,773,532	675,267,158	335,793,340	656,220,511
Other parties				
Other payables	31,218,961	23,653,058	14,722,082	3,778,938
Accrued value added tax	14,786,371	13,089,529	13,414,056	11,579,409
Accrued withholding tax	7,576,440	10,510,718	7,273,866	10,239,494
Other accrued expenses	87,944,535	130,127,105	73,379,313	115,696,022
Accrued estimated construction cost	210,577,495	496,362,766	210,577,495	496,362,766
Total	352,103,802	673,743,176	319,366,812	637,656,629

### 19 Retention payables from subcontractors

(Unit: Baht)

	Consolidated		Separate	
	2021	2020	2021	2020
Related companies	2,844,394	7,460,329	2,844,394	7,460,329
Other parties	313,024,585	367,352,651	313,024,585	367,352,651
Total	315,868,979	374,812,980	315,868,979	374,812,980

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

### 20 Long-term loans

		(Unit : Baht)		
	Consolida	ated		
	2021	2020		
Beginning balance	1,632,244,438	1,818,604,220		
Addition	-	-		
Deduction	(100,000,000)	(183,722,284)		
	1,532,244,438	1,634,881,936		
(Profit) loss from changes in contract terms	276,930	(3,946,850)		
Additional (deduction) the principal based on				
effective real interest rate method	2,512,124	1,309,352		
Ending balance	1,535,033,492	1,632,244,438		
Less current portion of long-term loans	(152,006,807)	(185,048,969)		
Net	1,383,026,685	1,447,195,469		

### Loans from domestic financial institution

20.1 On December 2, 2014, a subsidiary (SCR Asset Management Co., Ltd.) entered into a loan agreement with a domestic financial institution in credit line of Baht 390.70 million. As of December 31, 2021, it was fully withdrawn, requiring monthly repayable interest from the date of the first drawdown and requiring monthly repayable principal within 10 years and 6 months. The first repayment shall be in 31st month of Baht 1.90 million to Baht 6.40 million. These loans were secured by 2 plots of land including structures, existing at the present and to be constructed in the future are mortgaged as collateral under the mortgage agreement dated December 15, 2017.

Under the above loan agreement contains certain restrictive conditions such as opening operating account with a commercial bank, shareholding of the main shareholder of the Company and the events of default or non-compliance with the loan agreements, which assumes that it is default. The default entitles the bank to accelerate the maturity of all amounts outstanding and immediately payable. Since the year 2019, the agreement requires certain financial ratio (DSCR) not less than 1.1.

On September 23, 2013, a subsidiary (SCR Asset Management Co., Ltd.) entered into a loan agreement with a local financial institution in credit line of Baht 224 million. As of December 31, 2021, loan was completely drawdown in the amount of Baht 206 million because the project is completed, requiring monthly repayable principal with interest within 8 years and 6 months. The first repayment at nineteenth month of Baht 1.3 million to Baht 4 million. These loans were secured by 11 plots of land including structures, existing at the present and to be constructed in the future are mortgaged as collateral under the mortgage agreement dated June 12, 2014, in the credit line amounting to Baht 229 million.

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

Under the above loan agreements contains certain restrictive conditions such as opening operating account with a commercial bank, shareholding of the main shareholder of the Company and an event of default or non-compliance with the loan agreements, which assumes that it is default. This may entitle the bank has the right to accelerate the maturity of all outstanding loans immediately due. In addition, the agreements determined certain financial ratio of the subsidiary as follows:

> Financial ratio as at Financial ratio per December 31, 2021 agreements

Financial ratio (DSCR)

Not less than 1.1

0.21

On September 30, 2021 and October 19, 2020, the subsidiary received a letter notifying except for the conditions of DSCR under the loan agreement for the year 2021 and 2020, respectively.

In the year 2021 and 2020, Domestic financial institutions has approved to change the terms of the loan agreement. According to the objectives of the subsidiary that requested the domestic financial institutions to relax the conditions for repayment of the original loan agreements, the details are as follows:

### Credit line of Baht 390.70 million

- The Company agrees to pay only interest for a period of 24 months starting from July 2020 to June 2022.
- The Company agrees to repay the principal amounting to Baht 390.70 million to the domestic financial institutions within a period of 96 months, starting from July 2022 to June 2030.

### Credit line of Baht 224 million

- The Company agrees to pay only interest for a period of 24 months starting from May 2020 to April 2022.
- The Company agrees to repay the principal amounting to Baht 94.18 million to the domestic financial institutions within a period of 28 months, starting from May 2022 to August 2024.

For the year ended December 31, 2021 and 2020, the subsidiary company has loss from the modification of loan agreements amounting to Baht 0.74 million and Baht 4.03 million, respective.

20.2 On April 7, 2016, the subsidiary ("CSM Capital Partners Co., Ltd.") had entered into the loan agreement with a domestic commercial bank in the amount of Baht 1,550 million to support the development of Eight Thonglor Residences Project, requiring repayable the principal and interest within 4 years and 10 years from the date of the first drawdown. Interest rate is charged at MLR-2.10 to MLR-2.75 per annum. Such loan was secured by Eight Thonglor Residences Project of 137 units.

On April 28, 2020, the subsidiary ("CSM Capital Partners Co., Ltd.") had entered into the 2-loan agreement with a domestic commercial bank in credit line of Baht 150 million and Baht 1,000 million, respectively. The purpose of the loan agreements is to repay the original loan agreements of April 7, 2016.

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

Subsequently, In the year 2021 and 2020, Domestic financial institutions has approved the amendment of the loan agreement on April 28, 2020 for the amounting of Baht 1,000 million. According to the objectives of the subsidiary that requested the domestic financial institutions to relax the conditions for repayment of the original loan agreements, the details are as follows:

### Credit line of Baht 150 million

The repayment of principal and payment of interest shall be paid within 2 years from the date of the first drawdown. Which will be due for repayment of the loan by April 2022. The interest rate is charged at MLR-2.48 per annum.

### Credit line of Baht 1,000 million

The repayment of principal and payment of interest shall be paid within 11 years from the date of the first drawdown. Which will be due for repayment of the loan by October 2031. The interest rate is charged at MLR-2.25 to MLR-2.48 per annum.

For the year ended December 31, 2021 and 2020, the subsidiary company has gain from the modification of loan agreements amounting to Baht 0.46 million and Baht 7.98 million, respectively.

The loan agreements were secured by Eight Thonglor Residences Project of 137 units.

#### NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

Under the above loan agreements contain certain restrictive conditions such as increasing authorized shares, opening an DSRA account (Debt Service Reserve Account) with the bank amount of Baht 20 million and granting the right to claim deposits amount of Baht 90 million (for the memorandum of agreement on April 21, 2021) and maintaining debt to equity ratio, and the events of default of agreement or non-compliance with loan agreements that assumes to be default. This may entitle the bank has the right to accelerate the subsidiary repay all outstanding immediately. Since the year 2020, the loan agreements also require the subsidiary to maintain debt service coverage ratio (DSCR) not less than 1.1. In addition, the agreement determines certain financial ratios of the Company as follows:

	Financial ratio per	Financial ratio as at
	agreements	December 31, 2021
Debt to equity ratio	Not more than 2.00	1.30
	Financial ratio per	Financial ratio as at
	agreements	December 31, 2021
Financial ratio (DSCR)	Not less than 1.1	1.53

#### 21 Defferred income tax

Deferred tax assets and liabilities as at December 31 were as follows:

(Unit: Baht)

_	Consolidated		Separate	
-	2021	2020	2021	2020
Deferred tax assets - Net	2,883,962	60,819,287	2,883,962	60,819,287
Deferred tax liabilities - Net	(2,419,612)	(3,249,178)	-	•
Deferred tax assets (liabilities), net	464,350	57,570,109	2,883,962	60,819,287

# NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

Movements of deferred tax assets and liabilities during the year were as follows:

(L	Init:	MII	lion	Ваг	11)

	Charged / credited to			
			Other	
	At January 1,		comprehensive	At December 31,
	2021	Profit (loss)	income	2021
Deferred tax assets				
Estimated cost of construction	100	(57)	-	43
Non - current provisions for				
employee benefits	38	-	-	38
Provisions	9	(2)	_	7
Total	147	(59)	-	88
Deferred tax liabilities				
Property, plant and equipment	4	(2)	-	2
Accrued rental and service income	2	(1)	-	1
Lease liabilities	1	-	-	1
Gain (loss) on measuring investment				
in equity	81	-	1	82
Long-term loans	1	_		1
Total	89	(3)	1	87
Net	58	(56)	(1)	1

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		Se	parate	
		Charged /	credited to	
			Other	
	At January 1,		comprehensive	At December 31,
	2021	Profit (loss)	income	2021
Deferred tax assets				
Estimated cost of construction	100	(57)	-	43
Non - current provisions for				
employee benefits	38	-	-	38
Provisions	9	(2)		7
Total	147	(59)	-	88

# NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

				(Unit: Million Baht)
_		Sep	parate	
	ı	Charged / c	redited to	
	-		Other	
	At January 1,		comprehensive	At December 31,
	2021	Profit (loss)	income	2021
Deferred tax liabilities				
Property, plant and equipment	4	(2)	-	2
Lease liabilities	1	-	-	1
Gain (loss) on measuring				
investment in equity	81		1	82
Total	86	(2)	1_	85
Net	61	(57)	(1)	3
				(Unit: Million Baht)
		Cor	nsolidated	
		Charged ,	/ credited to	
			Other	
	At January 1,		comprehensive	At December 31,
	2020	Profit (loss)	income	2020
Deferred tax assets				
Estimated cost of construction	31	69	-	100
Non - current provisions for				
employee benefits	42	(2)	(2)	38
Provisions	9	<b></b>	_	9
Total	82	67	(2)	147
Deferred tax liabilities				
Property, plant and equipment	1	3	-	4
Accrued rental and service income	•	2	-	2
Lease liabilities	5	(4)	-	1
Gain (loss) on measuring investment				
in equity	120	-	(39)	81
Long-term loans	-	1	_	1
Total	126	2	(39)	89
				58

#### NOTES TO FINANCIAL STATEMENTS

## FOR THE YEAR ENED DECEMBER 31, 2021

				(Unit: Million Baht)
		Sep	parate	
		Charged / c	credited to	
			Other	
	At January 1,		comprehensive	At December 31,
	2020	Profit (loss)	income	2020
Deferred tax assets				
Estimated cost of construction	31	69	<u>.</u>	100
Non - current provisions for				
employee benefits	42	(2)	(2)	38
Provisions	9			9
Total	82	67	(2)	147
Deferred tax liabilities				
Property, plant and equipment	1	3	-	4
Lease liabilities	5	(4)	-	1
Gain (loss) on measuring				
investment in equity	120	-	(39)	81
Total	126	(1)	(39)	86
Net	(44)	68	37	61

Deferred tax assets arising from temporary differences that have not been recognized in the financial statements were

(Unit: Million Baht)

	Consolidated		Separate	
	2021	2020	2021	2020
Deductible temporary differences	49	46	36	39
Tax losses	160	123	1	-
Total	209	169	37	39

The tax losses will be expired in 2022 to 2026. The deductible temporary differences do not expire under current tax legislation. Deferred tax assets have not been recognized in respect of these items because it is not probable that future taxable profit against which the Group/subsidiaries can utilize the benefits therefrom.

# SYNTEC CONSTRUCTION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES NOTES TO FINANCIAL STATEMENTS

## FOR THE YEAR ENED DECEMBER 31, 2021

### 22 Non- current provision for employee benefits

The Group/Company operates post-employment benefits based on the requirement of the Thai Labor Protection Act B.E. 2541 to provide retirement benefits to employees based on pensionable remuneration and length of service.

The defined benefit plans expose the Group/Company to actuarial risk, such as longevity risk, interest rate risk and market (investment) risk.

Non-current provision for employee benefits in the statement of financial position as at December 31 was as follows:

				(Unit: Baht)
	Consolic	dated	Separate	
	2021	2020	2021	2020
Post-employment benefits: -				
Legal severance payments plan	200,585,820	203,250,852	192,418,093	195,276,683
Less Current provision for				
employee benefits	5,730,649	17,980,488	5,634,430	17,980,488
Non-current provision for employee				
benefits	194,855,171	185,270,364	186,783,663	177,296,195

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

Movement in the present value of the defined benefit obligations

				(Unit: Baht)
	Consoli	dated	Separate	
	2021	2020	2021	2020
Defined benefit obligations				
at January 1	203,250,852	220,158,611	195,276,683	213,939,647
Recognized in profit or loss				
Past service costs and				
(gains) or losses on settlement	6,864,534	12,006,667	7,473,084	12,006,667
Current service costs	22,880,938	21,280,793	19,977,632	18,943,993
Interest on obligations	2,633,069	2,388,533	2,520,444	2,296,624
	32,378,541	35,675,993	29,971,160	33,247,284
Recognized in the other				
comprehensive income				
Actuarial (gains) loss	-	(8,920,966)	-	(8,332,894)
Other				
Employee benefit paid	(35,043,573)	(43,662,786)	(32,829,750)	(43,577,354)
Non - current provisions for				
employee benefit at				
December 31	200,585,820	203,250,852	192,418,093	195,276,683

Actuarial gains and losses recognised in the other comprehensive income at the reporting date arising from:

				(Unit: Baht)
	Consolidated		Sepa	rate
	2021	2020	2021	2020
Financial assumptions	-	1,789,336	-	1,324,137
Demographic assumptions	-	748,780	-	832,301
Experience adjustment	-	(11,459,082)	-	(10,489,332)
Total		(8,920,966)		(8,332,894)

# NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

Expense recognized in profit or loss.

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- 1 1	inst.	: Baht)	
	21111	LIANT	

	Consolid	lated	Separate		
•	2021 2020		2021	2020	
Past service costs and					
(gains) or losses on settlement	6,864,534	12,006,667	7,473,084	12,006,667	
Current service costs	22,880,938	21,280,793	19,977,632	18,943,993	
Interest on obligation	2,633,069	2,388,533	2,520,444	2,296,624	
Total	32,378,541	35,675,993	29,971,160	33,247,284	

Expenses are recognized in the statement of comprehensive income.

(Unit: Baht)

	Consolid	dated	Separa	nte
	2021	2020	2021	2020
Contract costs	21,997,062	21,261,461	21,997,062	21,261,461
Cost of service	1,406,124	1,182,882	-	•
Administrative expenses	8,975,355	13,231,650	7,974,098	11,985,823
Total	32,378,541	35,675,993	29,971,160	33,247,284

Principal actuarial assumptions at the reporting date

	2021	2020	
	(%)		
Discount rate	1.29 - 1.83	1.29 - 1.83	
Salary increase rate	2.00 - 4.00	2.00 - 4.00	
Staff turnover rate	0 - 31.00	0 - 31.00	
Mortality rate (Thai Mortality Ordinary Table)	TMO 2017	TMO 2017	
Disability rate	5% of mortality rate	5% of mortality rate	
	Sepa	rate	
•	2021	2020	
	(%	<b>6</b> )	
Discount rate	1.31	1.31	
Salary increase rate	2.00 - 4.00	2.00 - 4.00	
Staff turnover rate	0 - 21.00	0 - 21.00	
Mortality rate (Thai Mortality Ordinary Table)	TMO 2017	TMO 2017	
Disability rate	5% of mortality rate	5% of mortality rate	

# SYNTEC CONSTRUCTION PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

#### Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below.

(Unit: Million Baht)

	Consolidated					
	December	31, 2021	December 31, 2020			
	Increase	Decrease	Increase	Decrease		
1 percent change						
Discount rate	(12.11)	13.92	(11.32)	12.95		
Salary increase rate	14.71	(13.14)	11.84	(10.58)		
Employee turnover rate	(12.85)	7.67	(11.94)	7.16		
Mortality table (1 year)	0.59	(0.61)	0.77	(0.76)		

(Unit: Million Baht)

	Separate						
	December	December 31, 2020					
	Increase Decrease		Increase	Decrease			
1 percent change							
Discount rate	(11.12)	12.75	(10.53)	12.02			
Salary increase rate	13.60	(12.17)	11.02	(9.87)			
Employee turnover rate	(11.80)	7.22	(11.13)	6.78			
Mortality table (1 year)	0.57	(0.57)	0.54	(0.54)			

Although the analysis does not take account of the full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.

### NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

Amounts of defined benefit obligations for the current and previous four years were as follows:

(Unit: Million Baht)

Defined benefi	t obligations	Experience adjustments		
Consolidated	Separated	Consolidated	Separated	
financial	financial financial	financial	financial	financial
statements	statements	statements	statements	
201	192	-	•	
203	195	(9)	(8)	
220	214	-	-	
168	164	(11)	(10)	
163	159	-	-	
	Consolidated financial statements  201 203 220 168	financial         financial           statements         statements           201         192           203         195           220         214           168         164	Consolidated         Separated         Consolidated           financial         financial         financial           statements         statements         statements           201         192         -           203         195         (9)           220         214         -           168         164         (11)	

#### 23 Provisions

(Unit : Baht)

	Consoli	dated	Separate		
	December 31,	December 31,	December 31,	December 31,	
	2021	2020	2021	2020	
Provision for the estimating costs of					
rectification and guarantee work	14,942,299	10,756,280	14,942,299	10,756,280	
Provision for litigation	31,537,839	29,876,092	31,537,839	29,876,092	
Estimated demolition cost	3,690,400	3,690,400	_		
Total	50,170,538	44,322,772	46,480,138	40,632,372	
Comment	14,942,299	10,756,280	14,942,299	10,756,280	
Current	35,228,239	33,566,492	31,537,839	29,876,092	
Non-current  Total	50,170,538	44,322,772	46,480,138	40,632,372	

#### NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

Movements for the year ended December 31 were as follows:

							(Unit : M	1illion Baht)
				Consolid	lated			
	Provision for th	e estimating						
	costs of rectification and Estimated demolition							
	guarantee	work	Provision for litigation		cost		Tot	al
	2021	2020	2021	2020	2021	2020	2021	2020
As at January 1	11	10	29	28	4	-	44	38
Provision increased	17	15	2	1	-	4	19	20
Reversal	(3)	-	-	-	-	-	(3)	-
Payment of provision	(10)	(14)	*	-	-	-	(10)	(14)
As at December 31	15	11	31	29	4	4	50	44

(Unit: Million Baht)

		Separate							
	Provision for the	estimating							
	costs of rectific	cation and							
	guarantee	work	Provision fo	r litigation	Total				
	2021	2020	2021	2020	2021	2020			
As at January 1	11	10	29	28	40	38			
Provision increased	17	15	2	1	19	16			
Reversal	(3)	-	-	<del></del>	(3)	-			
Payment of provision	(10)	(14)	_	_	(10)	(14)			
As at December 31	15	11	31	29	46	40			

#### 24 Legal reserve

Section 116 of the Public Companies Act B.E. 1992 Section 116 requires that a company shall allocate not less than 5% of its annual net profit, less any accumulated losses brought forward, to a reserve account ("legal reserve"), until this account reaches an amount not less than 10% of the registered authorized capital. The legal reserve is not available for dividend distribution. At present, the Company has fully provided legal reserve.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENED DECEMBER 31, 2021

#### 25 Treasury shares and Treasury shares reserve

#### Treasury shares

The treasury shares account within equity comprises the cost of the Company's own shares held by the Company.

As at December 31, 2021 and December 31, 2020 the Company held 9.04 million shares of the Company, comprising 0.57% of the Company's issued share capital, at a total cost of Baht 22.90 million.

In 2018, the Board of Directors of the Company approved a treasury share plan ("Plan") to re-purchase not more than 3.70%, or 60 million shares, of the Company's shares then in issue. The purpose of the Plan is to manage the Company's excess liquidity. The maximum amount approved for share purchase under the Plan is Baht 200 million and the price to be paid for the shares is not to exceed 115% of the average closing price on the Stock Exchange of Thailand (SET) over the 5 trading days before each share purchase is made. The Company could purchase the shares through the SET during the period from December 17, 2018 to June 16, 2019. The shares purchased may be resold after 6 months but within 3 years from the date of purchase.

#### Treasury shares reserve

The treasury shares reserve represents the amount appropriated from retained earnings equal to the cost of the Company's own shares held by the Company. The treasury shares reserve is not available for dividend distribution.

#### 26 Segment information

Operating segment information is reported in a manner consistent with the internal reports that are regularly reviewed by the chief operating decision maker in order to make decisions about the allocation of resources to the segment and assess its performance. The chief operating decision maker has been identified as managing director and/or the Company's Board of Directors.

Information of the performance of each segment reported a profit before tax of the segment. Which is presented in the management reports on a monthly basis, summarized as follows:

The Group/Company comprises the 3 reportable segments as follows:

- Segment 1: Construction business
- Segment 2: Real estate development for room service or service apartment and rental business.
- Segment 3: Operate the management business for hotel, service apartment and other properties.

#### Geographical segments

Management considers that the Group/Company operates in a single geographical area, namely in Thailand, and has, therefore, only one major geographical segment.

## NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

# Information about reportable segments:

							(Unit: Mil	lion Baht)
							Total rep	ortable
	Segme	ent 1	Segme	ent 2	Segme	ent 3	segm	ent
	2021	2020	2021	2020	2021	2020	2021	2020
Revenues from customer								
- External	5,027	7,651	284	335	3	2	5,314	7,988
- Inter - segments	6	8	4	2	15	17	25	27
- Eliminated	(6)	(8)	(4)	(2)	(15)	(17)	(25)	(27)
Total revenue	5,027	7,651	284	335	3	2	5,314	7,988
Recognition								
Point in time	62	27	284	335	3	2	349	364
Over time	4,965	7,624			-		4.965	7,624
Total revenue	5,027	7,651	284	335	3	2	5,314	7,988
Segment profit (loss)			<b></b>	(4 ==)	(10)	(20)	127	244
before income tax	338	439	(199)	(175)	(12)	(20)		
Interest income	•	5		-	-	-	-	5
Interest expense	2	4	73	78	-	-	75	82
Depreciation and								
amortization	124	161	218	225	-	-	342	386
Segment assets	5,638	6,263	4,219	4,333	9	8	9,866	10,604
Investment properties	7	7	502	523	-	-	509	530
Property, plant and								
equipment	524	590	2,548	2,676	-	-	3,072	3,266
Right-of-use assets	37	43	989	959	•	1	1,026	1,003
Segment liabilities	1,437	2,143	2,273	2,288	5	6	3,715	4,437

# NOTES TO FINANCIAL STATEMENTS

Liabilities

Other liabilities

Total liabilities

Total liabilities for reportable segments

### FOR THE YEAR ENED DECEMBER 31, 2021

Reconciliations of reportable segment revenues, profit or loss, assets and liabilities and other material items

			(Unit:	Million Baht)
	Consolid	lated	Separat	e
	2021	2020	2021	2020
Revenues				
Total revenue from reportable segments	5,250	7,949	4,990	7,665
Other revenue	89	66	76	41
Elimination of inter-segment revenue	(25)	(27)	-	-
Consolidated revenue	5,314	7,988	5,066	7,706
Profit or loss				
Total profit for reportable segments	120	244	303	409
Elimination of inter-segment profits	-	<u>-</u>	•	-
Profit before income tax	120	244	303	409
			(U	nit: Million Baht)
	Consolidat	ed	Sepa	rate
	2021	2020	2021	2020
Assets				
Segmental assets	6,794	7,338	5,629	6,218
Investments in subsidiaries	-	-	1,532	1,469
Property, plant and equipment	3,071	3,266	548	618
Total assets	9,865	10,604	7,709	8,305

3,715

3,715

1,641

1,641

4,437

4,437

2,363

2,363

### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

			(Unit: Million Baht)
	Reportable segment totals	Adjustments	Consolidated totals
Other material items			
2021			
Interest income	6	(5)	1
Interest expense	81	(5)	76
Depreciation and amortization	343	(1)	342
2020			
Interest income	10	(5)	5
Interest expense	87	(5)	82
Depreciation and amortization	387	(1)	386

#### Major customers

Revenue from one customer of the Company's segment 1 for the years 2021 and 2020 approximately Baht 924 million and Baht 1,162 million, respectively.

#### 27 Provident fund

The Group/Company has established a provident fund for staff of the Group/Company on a voluntary basis for employees being members of the fund. In which the employees contribute 3 - 5 percent of their monthly salary. And the Group/Company contributes at the rate of 3 to 5 percent of the monthly salary of the employees. Provident fund Registered as a provident fund in accordance with the regulations of the Ministry of Finance and managed by a licensed fund manager.

#### 28 Expenses by nature

Certain accounts included in calculating profit (loss) from operations for the years ended December 31 have been classified by nature as follows:

(Unit: Million Baht)

	Consolidated		Separ	ate
	2021	2020	2021	2020
Raw material and consumables used	1,104	1,694	1,104	1,694
Room service costs	65	69	18	28
Subcontractor cost	1,858	3,530	1,858	3,530
Employee and workers expenses	1,124	1,287	1,070	1,227
Depreciation and amortization expenses	342	386	163	200
Management benefit expenses	47	55	42	49

#### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

(Unit: Million Baht)

	Consolidated		Separate	
	2021	2020	2021	2020
Bad debt and doubtful debts expense	7	27	<del>-</del>	27
Other expenses	577	614	498	531
Finance costs	76	82	9	11
Total expenses	5,193	7,744	4,762	7,297

#### 29 Income tax

Income tax for the years ended December 31, 2021 and 2020 are summarized as follows:

_			(Unit	: Million Baht)
_	Consolidated		Separate	
-	2021	2020	2021	2020
Current income tax				
For the current year		125		124
Deferred income tax:				
Changes in temporary differences	56	(65)	56	(68)
Income tax presented in the income statement	56	60	56	56

The amount of income tax related to components in the statements of comprehensive income for the years ended December 31, 2021 and 2020 are summarized as follows:

(Unit: Million Baht)

	Consolidated						
		2021			2020		
		Income			Income		
	Before income	(expense) income	Net of income	Before income	(expense) income	Net of income	
	tax	tax	tax	tax	tax	tax	
Change in fair value of equity securities	8	(2)	6	(195)	39	(156)	
Profit (loss) on							
remeasurement of							
employee benefits	-	<u>.</u>		9	(2)	7	
Total	8	(2)	6	(186)	37	(149)	

# NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

	,				(Unit: Mi	llion Baht)
			Sep	arate		
		2021			2020	
		Income			Income	
	Before	(expense)	Net of	Before	(expense)	Net of
	income	income	income	income	income	income
	tax	tax	tax	tax	tax	tax
Change in fair value of equity						
securities	8	(2)	6	(195)	39	(156)
Profit (loss) on						
remeasurement of						
employee benefits				8	(2)	6
Total	8	(2)	6	(187)	37	(150)

Reconciliation to find the effective tax rate

	(Unit: Million Baht)					
	Consolidated					
	202	21	20:	20		
	Tax rate		Tax rate			
	(Percent)	Amount	(Percent)	Amount		
Profit before income tax	20	120	20	244		
Tax amount according to income tax rate		24		49		
Expenses that have the right to deduct increased		(11)		(10)		
Expenses not deductible for tax purposes		9		2		
Losses in the current year that are not recognized						
as assets		34		5		
Other		<del>-</del>		(14)		
Total		56		32		

#### NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

(Unit: Million Baht)

	Separate					
	202	21	20:	20		
	Tax rate		Tax rate			
	(Percent)	Amount	(Percent)	Amount		
Profit before income tax	20	303	20	409		
Tax amount according to income tax rate		61		82		
Expenses that have the right to deduct increased		(9)		(14)		
Expenses not deductible for tax purposes		4		2		
Losses in the current year that are not recognized						
as assets		-		5		
Other		M		(19)		
Total		56		56		

### 30 Earnings per share

The calculation of basic earnings per share for the year ended December 31, 2021 and 2022 were based on the profit for the year attributable to ordinary shareholder of the Company and the number of ordinary shares outstanding during the year as follows:

	Conso	lidated	Separate		
	2021 2020		2021	2020	
Profit for the period attributable to					
shareholders of the Company (basic)	125,232,981	239,823,297	247,024,398	353,130,465	
Number of ordinary shares outstanding	1,590,957,300	1,590,957,300	1,590,957,300	1,590,957,300	
Basic earnings per share (in Baht)	0.08	0.15	0.16	0.22	

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENED DECEMBER 31, 2021

#### 31 Dividends

Year 2021: -

The Board of Directors' Meeting of the Company held on August 13, 2021, the resolved to pay an interim dividend for the period from January 1, 2021 to June 30, 2021 at the rate of Baht 0.03 per share, which the Company made the payment on September 10, 2021.

On April 30, 2021, the annual general meeting of shareholders approved the payment of dividend at the rate of Baht 0.05 per share, totaling Baht 79.55 million, which the Company made the payment on May 21, 2021.

Year 2020: -

The Board of Directors' Meeting of the Company held on August 13, 2020, the resolved to pay an interim dividend for the period from January 1, 2020 to June 30, 2020 at the rate of Baht 0.03 per share totaling Baht 47.73 million, which the Company made the payment on September 11, 2020.

On April 30, 2020, the annual general meeting of shareholders approved the payment of dividend at the rate of Baht 0.05 per share, totaling Baht 79.54 million, which the Company made the payment on May 29, 2020.

#### 32 Financial instruments

#### Financial risk management policies

The Group/Company is exposed to normal business risks from changes in market interest rates and currency exchange rates and from non-performance of contractual obligations by counterparties. The Group/Company do not hold or issue derivative financial instruments for speculative or trading purposes.

Risk management is integral to the whole business of the Group/Company. The Group/Company has a system controls in place to create an acceptable balance between the cost of risks occurring and the cost of managing the risks. The management continually monitors the Group/Company's risk management process to ensure that an appropriate balance between risk and control is achieved.

#### Capital management

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Board monitors the return on capital, which the Group defines as result from operating activities divided by total shareholders' equity, excluding non-controlling interests and also monitors the level of dividends to ordinary shareholders.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

#### Interest rate risk

Interest rate risk is the risk that future movements in market interest rates will affect the results of the Group/Company's operations and its cash flows because loan interest rates are mainly fixed. The Group/Company is primarily exposed to interest rate risk from its borrowings. The Group/Company does not use derivative financial instruments to manage those exposures.

The effective interest rates of deposit at the banks, debt securities and interest-bearing financial liabilities as at December 31 and the year in which those liabilities mature or re-price were as follows:

	·			(Unit : M	Iillion Baht)
			Consolidated		
			After 1		
	Effective		year but		
	Interest rate	Within 1	within 5	After 5	
	(% per annum)	year	years	years	Total
2021					
Current					
Cash and cash equivalents	0.12 - 0.31	338	-	-	338
Other current financial assets	-	1,727	-	-	1,727
Short-term loans	3.08	1	•	-	1
Non-current					
Pledged deposit at banks	0.25	2		20	22
Long-term loans	3.30 - 3.58	(152)	(626)	(757)	(1,535)
Total		1,916	(626)	(737)	553
2020					
Current					
Cash and cash equivalents	0.68	638	-	-	638
Other current financial assets	NA	1,516		-	1,516
Non-current					
Pledged deposit at banks	0.01	-	28	-	28
Long-term loans	3.30 - 3.58	(185)	(635)	(812)	(1,632)
Total		1,969	(607)	(812)	550

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

	(Unit : Million Bah					
•			Separate			
	Effective		After 1			
	Interest rate		year but			
	(% per	Within 1	within 5	After 5		
	annum)	year	years	years	Total	
2021						
Current						
Cash and cash equivalents	0.20 - 0.31	234	-		234	
Other current financial assets	•	1,726	-	-	1,726	
Short-term loans	3.00	84	-	-	84	
Non-current						
Pledged deposit at banks	0.25	2	-	-	2	
Total		2,046	-	<b></b>	2,046	
2020						
Current						
Cash and cash equivalents	0.70	542	-	-	542	
Other current financial assets	-	1,515	-	-	1,515	
Short-term loans	3.00	76	-	-	76	
Non-current						
Pledged deposit at banks	0.01	_	8		8	
Total		2,133	8	-	2,141	

# Foreign currency risk

The Company has no exposure on foreign currency risk due to the number of creditors denominated in foreign currencies is immaterial.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENED DECEMBER 31, 2021

Credit risk

Credit risk is the potential financial loss resulting from the failure of a customer or a counterparty to settle its financial

and contractual obligations to the Group/Company as and when they fall due.

Management has a credit policy in place and the exposure to credit risk is monitored on an ongoing basis. Credit

evaluations are performed on all customers, historical payment and legal opinion analysis, requiring credit over a certain

amount. Collection in advance before starting projects and collection based on the completion of work are performed.

The exposure to credit risk is represented by the carrying amount less an allowance for credit losses

In the reporting date as described in note 6 to the financial statement. However, due to the large number of parties

comprising the Group's/Company's customer base, management does not anticipate material losses from its debt

collection.

Liquidity risk

The Group/Company monitors its liquidity risk and maintains a level of cash and cash equivalents deemed adequate by

management to finance the Group's/Company's operations and to mitigate the effects of fluctuations in cash flows.

Carrying amount and fair values

The Company's accounting policies and disclosures require the determination of fair values for both financial and non-

financial assets and liabilities. Fair value means the price that will be received from the sale of assets or will pay to

transfer the liabilities in the normal transaction between the market participants at the measurement date the purpose of

measurement and / or fair value disclosure is determined by the following methods.

The fair value of cash and cash equivalents Trade and other current receivables Retention receivable for work in progress,

unbilled construction in progress Short-term loans Deposit pledged as collateral Bank overdrafts and short-term loans

Trade and other current payables and other current liabilities which are close to the price recorded in the account.

The fair value of investments in equity securities is determined by reference to the quoted price at the reporting date.

The fair value of investments in debt securities - mutual funds is based on investment unit prices announced by fund

managers on the last business day of the end of the reporting period.

The fair value of long-term loans is close to the price recorded in the account, since most of the instruments. These

financial instruments bear interest at market rates.

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### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

For financial assets and liabilities other that are not measured at amortized cost, than the above, the book values and fair values are as follows:

	•			(Unit : N	Million Baht)
			Consolidated		
	Carrying		Fair Value		
	amount	Level 1	Level 2	Level 3	Total
December 31, 2021:					
Financial assets measured at					
fair value through profit or loss					
Mutual fund – debt securities	1,614		1,614	-	1,614
Financial assets measured at					
fair value through other					
comprehensive income					
Equity securities	631	631			631
	2,245	631	1,614		2,245
				(Unit : ]	Million Baht)
			Consolidated		
	Carrying		Fair Value		
	amount	Level 1	Level 2	Level 3	Total
December 31, 2020:					
Financial assets measured at					
fair value through profit or loss					
Mutual fund – debt securities	1,403	-	1,403	-	1,403
Financial assets measured at					
fair value through other					
comprehensive income					
Equity securities	624	624			624
	2,027	624	1,403	-	2,027

### NOTES TO FINANCIAL STATEMENTS

## FOR THE YEAR ENED DECEMBER 31, 2021

			Separate		
	Carrying		Fair Value		
	amount	Level 1	Level 2	Level 3	Total
December 31, 2021:					
Financial assets measured at					
fair value through profit or loss					
Mutual fund – debt securities	1,613	-	1,613	**	1,613
Financial assets measured at					
fair value through other comprehensive income					
Equity securities	631	631		-	631
	2,244	631	1,613	-	2,244
December 31, 2020:					
Financial assets measured at					
fair value through profit or loss					
Mutual fund – debt securities	1,402	-	1,402	-	1,402
Financial assets measured at					
fair value through other					
comprehensive income					
Equity securities	624	624	<b></b>	<b></b>	624
	2,026	624	1,402		2,026

The above fair value measured at the quoted prices in active markets.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENED DECEMBER 31, 2021

#### 33 Commitments with non-related parties

As at December 31, 2021 the Group/Company had commitments as follows:

	(Unit: Million Baht)		
	Consolidated	Separate	
Capital commitments: -			
Not provide for			
Condominium	3	3	
Camp and other buildings	4	4	
Cost of construction building for service room	544	_	
Total	551	7	
Other commitments: -			
Subcontractor agreements	872	872	
Letters of guarantee from banks for purchasing inventories, utilities			
usage, guarantee the work performance and advance received from			
customers	1,562	1,562	
Total	2,434	2,434	

The subsidiary (SCR Assets Management Co., Ltd.) had commitment under the technical consulting agreement and the service apartment management with other company, requiring consulting fee and service including conditions according to the agreements.

The subsidiary (CSM Capital Partners Co., Ltd.) had commitment under the room management agreement with other company, requiring management fee and conditions according to the agreements.

As at December 31, 2021 the Group had unutilized credit facilities obtaining from domestic financial institutions totaling Baht 5,187 million.

### NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENED DECEMBER 31, 2021

#### 34 Contingent liabilities and assets

#### Litigations

As at December 31, 2021, contingent liabilities were as follows:

- The Company was sued by other person regarding the tort and claiming a compensation of construction and guarantee in the amount of Baht 2.55 million at the sue date. Subsequently, the Court of Appeal ordered the Company to jointly demolish and pay damages of Baht 100,000 with interest rate 7.5% per annum from September 23, 2013, onwards and monthly damages of Baht 5,000 onwards until the demolition will be completed. On November 3, 2018, the Company has filed a petition to the Supreme Court, which on October 28, 2020, the Supreme Court ruled in accordance with the Appeal Court. On December 31, 2021, the Company already recorded the provision on the above lawsuits amounting to Baht 0.66 million.
- On June 28, 2011, the Black case no. 2398/2554, the Company and Mivan (Thailand) Co., Ltd., as the plaintiff, sued National Housing Authority regarding false of construction agreement and claimed a compensation in the amount of Baht 850 million at the sue date. On September 7, 2012, as Black case no. 2206/2555, the Company sued National Housing Authority to the Federal Administrative Court. The sued amount was Baht 874 million and on July 7, 2015, the Black case no. 1218/2558, the National Housing Authority as the plaintiff, sued the Company regarding false of construction agreement and claimed a compensation in the amount of Baht 63 million at the sue date. The Administrative Court ordered to include this consideration with Black Case No. 2206/2555, Subsequently, on August 10, 2018, the Administrative Court ordered the Company made a payment to the National Housing Authority of Baht 25.32 million with interest rate 7.5% per annum for the principal of Baht 21.25 million from July 7, 2015, until the settlement was completed and ordered the National Housing Authority returned three letters of guarantee to the Company. On September 6, 2018, the Company filed an appeal with the Court. As of February 25, 2022, the case has been in the process of the Court's consideration, the result has not been finalized. However, on December 31, 2021, the Company already recorded the provision on the above lawsuits amounting to Baht 30.88 million (inclusive interest).
- On December 27, 2018, the Company was sued for infringement and claiming damage a compensation by one non-related person regarding construction claim amounting to Baht 50 million with interest rate 7.5% per annum from the filing date onwards until the payment was completed. Subsequently, on February 22, 2019, the Company has submitted an answer to the court. On February 12, 2020, the Court of First Instance ruled dismiss. Later, the plaintiffs filed an appeal on May 8, 2020, and the Company also submitted an amendment of testimony on June 12, 2020. On April 29, 2021, the Appeal Court judged the same as the Court of First Instance. Currently, the plaintiff has not filed a petition to the Supreme Court. This lawsuit is finally.

## NOTES TO FINANCIAL STATEMENTS

## FOR THE YEAR ENED DECEMBER 31, 2021

- On March 13, 2019, the Company was sued by one customer claiming damage a compensation of construction due to breach of contract amounting to Baht 247.65 million with interest rate 7.5% per annum from the filing date onward. Subsequently, on June 20, 2019, the Company submitted an answer to the court and counterclaimed the plaintiff with amounting to Baht 78.55 million. The Court of First Instance made appointed to examine the plaintiff and defendant's witnesses on June 7, 2022.
- On May 31, 2019, the Company and the subsidiary were sued for infringement and claiming damage a compensation by an insurance company regarding construction claim amounting to Baht 0.42 million. Subsequently, on July 12, 2019, the Company and the subsidiary submitted an answer to the Court of First Instance. The court has completed the examination of the witnesses of the plaintiffs and the 1st to 3rd defendants on July 14-15, 2020. And the examination of the witnesses of the 4th defendant will be carried out on September 28, 2020. On November 24, 2020, the Court of First Instance dismissed the case against the Company and its subsidiary. The plaintiff filed an appeal on January 21, 2021, the Company filed an appeal on March 16, 2021, and is currently under consideration by the Appeal Court.
- On December 4, 2019, the Company was sued for breach of contract and claiming damage by a condominium juristic person claim amounting to Baht 4.20 million with interest rate 7.5% per annum from the filing date onwards until the payment was completed. Subsequently, on September 16, 2020, the Company has submitted an answer to the court. The Court made an appointed to examine the plaintiff's witnesses on March 17, 2022, and defendant's witnesses on March 18, 29 and 30, 2022.
- On April 30, 2020, the Company was sued as the 4<sup>th</sup> defendant for breach of working capital withdrawal agreement from claim transfer agreement and claiming damage by a commercial bank in Thailand claim amounting to Baht 10.16 million with interest rate 18% per annum from the filing date onwards until the payment was completed. Subsequently, on September 28, 2020, the Company has submitted an answer to the court. Currently, the Court of First Instance dismissed the lawsuit against the Company on December 29, 2021.
- On November 19, 2020, the Subsidiary was sued for breach of contract and claiming damage by a company claim
  amounting to Baht 22.94 million with interest rate 7.5% per annum from the filing date onwards until the payment
  was completed. Subsequently, on January 19, 2021, the Subsidiary has submitted an answer to the court. The Court
  of First Instance made an appointed to examine the plaintiff's witnesses on May 17-18, 2022 and defendant's
  witnesses on May 18-19 and 20, 2022.

#### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENED DECEMBER 31, 2021

- On December 16, 2020, the Company was sued for infringement and claiming damage a compensation by one non-related person claim amounting to Baht 3.45 million with interest rate 7.5% of damages Baht 1.55 million from the filing date onwards. Subsequently, the Company has submitted an answer to the court. The Court of First Instance appointed the plaintiff and defendant's witnesses on January 18-20, 2022 and appointed to hear the judgment on February 28, 2022
- On April 7, 2021, the Company was sued for breach of work agreement and claiming damage as amounting to Baht
   0.27 million with interest rate 7.5% per annum from the filing date onwards until the payment was completed.
   Subsequently, on September 6, 2021, the Company has submitted an answer to the court. The Court of First Instance made an appointed to examine the plaintiff and defendant's witnesses on April 8, 2022.

#### 35 Pledge assets

As at December 31, 2021 and 2020, the Group/Company's cash at banks of Baht 22 million and Baht 28 million in consolidated financial statements and Baht 2 million and Baht 8 million in separate financial statement, respectively, was used as collateral for loans, issuance of the letters of guarantee from three domestic commercial banks and guarantee to the Court for the settle debt to a creditor as the Court's judgment.

As at December 31, 2021 and 2020, current investments in debt securities amounted to Baht 141 million and Baht 138 million, respectively, had been used as collateral for liabilities under letter of guarantee with two domestic commercial banks.

As at December 31, 2020 and 2019 land, office buildings and structures existing at present, and to be constructed in the future of which the book value amounted to Baht 99 million and Baht 102 million, respectively, including of indemnity from fire insurance of those assets were mortgaged as collateral for loans from banks, issuance of the letter of guarantee from banks, other short-term loans and other long-term loans from others pursuant to the mortgage agreements in the credit line amounting to Baht 2,500 million and Baht 2,352 million, respectively.

## NOTES TO FINANCIAL STATEMENTS

# FOR THE YEAR ENED DECEMBER 31, 2021

#### 36 Reclassification

As at December 31, 2021, the Company reclassified the comparative figures conform to changes in presentation in current year.

The effects from reclassifications to the statements of comprehensive income for the year ended December 31, 2020, are summarized as follows:

		(Unit	t: Thousands Bath)
		Consolidated	
		Increase	
		(decrease)	
	As previously	from	After
	reported	reclassification	reclassification
Statement of comprehensive			
For the year ended December 31, 2020			
Contract costs	6,894,777	108,017	7,002,794
Administrative expenses	376,460	(108,017)	268,443
		(Uni	it: Thousands Bath)
		(Uni Separate	it: Thousands Bath)
			it: Thousands Bath)
		Separate	it: Thousands Bath)
	As previously	Separate Increase	it: Thousands Bath)  After
	As previously reported	Separate Increase (decrease)	
Statement of comprehensive	-	Separate Increase (decrease) from	After
Statement of comprehensive For the year ended December 31, 2020	-	Separate Increase (decrease) from	After reclassification
	-	Separate Increase (decrease) from	After

# 37 Approval of financial statements

These financial statements were authorized for issue by the Board of Directors on February 26, 2022.